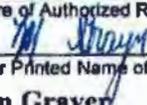
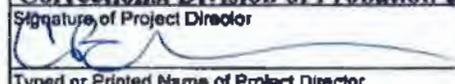


STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Years remaining <u>3 years, 5 months</u>
4. Financial Coding 20661351-15915-76900032-73076 (reg) \$10,350,903.60 20661351-15920-77900032-73076 (per diem) \$208,780.00
5. Agency Assigned Encumbrance Number 2044903
6. Amendment No. One (1)

This agreement is between the State of Alaska,		
7. Department of Corrections hereafter the State, and		
8. Contractor Cornell Corrections of Alaska, Inc. / Anchorage CRCs hereafter the Contractor		
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box	City State ZIP Code Boca Raton, Florida 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013	10. Amended period of performance FROM: July 1, 2013 TO: June 30, 2014	
11. Previous amount of contract to date: \$3,386,905.44	12. Amount of this amendment: \$10,559,683.60	13. This amended contract shall not exceed a total of: \$13,946,589.04
14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.) <p>The purpose of this contract amendment is to increase the period of performance and funds encumbered for 386 beds (342 + 44), from July 1, 2013 through June 30, 2014. The regular bed rate increases from \$82.34 to \$82.92 (CPI). This amendment changes the bed allocation at the Cordova Center from 306 regular beds and 36 per diem beds to 220 regular beds and 22 per diem beds. The overall total allocation of 386 beds has changed from (328+58) to (342+44). Delete the following language from 3.18 Contract Changes – Anticipated Amendments: The base CPI for all future adjustment will be the index issued for July through December 2012. Replace with: The base CPI for all future adjustments will be the index issued for January through June 2012.</p> <p>In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed \$10,559,683.60. The period of performance under this contract is increased by <u>12 months to June 30, 2014</u>. IN WITNESS WHEREOF the parties hereto have executed this amendment. NOTICE: This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.</p>		
15. CONTRACTOR		17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the verity, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - 820. Other disciplinary action may be taken up to and including dismissal.
Name of Firm Cornell Corrections of Alaska, Inc.		
Signature of Authorized Representative 	Date 4/24/13	
Typed or Printed Name of Authorized Representative Loren Grayer		
Title Divisional Vice President		
16. CONTRACTING AGENCY		Signature of Head Contracting Agency or Designee 
Department/Division Corrections, Division of Probation & Parole		Date 6-24-13
Signature of Project Director 	Typed or Printed Name of Authorizing Official John Schauwecker	
Typed or Printed Name of Project Director Carrie Belden		Title Procurement Manager CPPB, C.P.M.
Title Director of Probation and Parole		

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

**AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS**

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. New total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
15. Contractor's name, signature, and address.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Years remaining <u>2 years, 5 months</u>
4. Financial Coding 20661351-15915-76900032-73076 (reg) \$10,556,873.10 20661351-15920-77900032-73076 (perdiem) \$208,780.00
5. Agency Assigned Encumbrance Number 2054939
6. Amendment No. Two (2)

This agreement is between the State of Alaska,

7. Department of **Corrections** hereafter the State, and

8. Contractor **Cornell Corrections of Alaska, Inc. / Anchorage CRCs (342 + 44)** hereafter the Contractor

Mailing Address **621 Northwest 53rd Street, Suite 700** Street or P.O. Box **Boca Raton, Florida 33487** City State ZIP Code

9. Original period of performance **FROM: March 1, 2013 TO: June 30, 2013** 10. Amended period of performance **FROM: July 1, 2014 TO: June 30, 2015**

11. Previous amount of contract to date: **\$13,589,297.84** 12. Amount of this amendment: **\$10,765,653.10** 13. This amended contract shall not exceed a total of: **\$24,354,950.94**

14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The purpose of this contract amendment is to increase the period of performance and funds encumbered for 386 beds (342 + 44), from July 1, 2014 through June 30, 2015. Increase regular beds from \$82.92 to \$84.57 (CPI). The Cornell Corrections of Alaska must comply with the Prison Rape Elimination Act (PREA), as listed in 28 CFR Section 115.111 thru Section 115.93. The Alaska Department of Corrections will pay for the PREA audit. All other terms and conditions remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$24,354,950.94**.
The period of performance under this contract is increased by: 12 months to June 30, 2015.
IN WITNESS WHEREOF the parties hereto have executed this amendment.
NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. CONTRACTOR		17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.	
Name of Firm Cornell Corrections of Alaska, Inc.		Signature of Head Contracting Agency or Designee <i>Michael Lim for JS</i>	
Signature of Authorized Representative <i>[Signature]</i>	Date <i>6/9/14</i>	Date <i>6-19-14</i>	
Typed or Printed Name of Authorized Representative Loren Grayer		Typed or Printed Name of Authorizing Official John Schauwecker	
Title Divisional Vice President		Title Procurement Manager CPPB, C.P.M.	
16. CONTRACTING AGENCY			
Department/Division Corrections, Division of Probation & Parole			
Signature of Project Director <i>[Signature]</i>	Date <i>6-18-14</i>		
Typed or Printed Name of Project Director Carrie Belden			
Title Director of Probation and Parole			

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date **not** including this amendment.
12. Amount of this amendment.
13. **New total not to exceed** including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

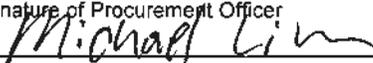
STATE OF ALASKA

UNILATERAL AMENDMENT TO STANDARD CONTRACT FORM
Professional Services

1. Agency Contact Number	2034896
2. Contract Title	GFO Anchorage CRC
3. Optional Renewal? Renewal Option # 3	Yes
4. Financial Coding	20661315; 15915;76900032;73076 20661315;15920;76900032;73076
5. Agency Assigned Encumbrance Number	
6. Amendment No.	Three (3)

This agreement is between the State of Alaska,			
7. Department of Corrections		hereafter the State, and	
8. Contractor Cornell Corrections of Alaska, Inc.		hereafter the Contractor	
Mailing Address: 621 Northwest 53 rd Street, Suite 700	City Boca Raton	State Florida	ZIP Code 33487

9. This Amendment Serves To:
A. Exercise renewal option. Contract Period: July 1, 2015 through June 30, 2016. All other terms and conditions remain the same.

10. CONTRACTING AGENCY	
Department/Division	
Department of Corrections/Administrative Services	
Signature of Procurement Officer	
Typed or Printed Name of Procurement Officer	Michael Lim, 907-465-3338 - tel
Date	6-30-15

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Years remaining 1 years, 5 months
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Four (4)

This agreement is between the State of Alaska,

7. Department of **Corrections** hereafter the State, and

8. Contractor **Cornell Corrections of Alaska, Inc. / Anchorage CRCs (342 + 44)** hereafter the Contractor

Mailing Address **621 Northwest 53rd Street, Suite 700** Street or P.O. Box **Boca Raton, Florida 33487** City State ZIP Code

9. Original period of performance FROM: **March 1, 2013** TO: **June 30, 2013** 10. Amended period of performance FROM: **July 1, 2015** TO: **June 30, 2016**

11. Previous amount of contract to date: **\$24,354,950.94** 12. Amount of this amendment: **\$10,795,148.04** 13. This amended contract shall not exceed a total of: **\$35,150,098.98**

14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

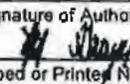
The purpose of this contract amendment is to recognize the funds encumbered under this contract to cover the additional period of service from July 1, 2015 through June 30, 2016 for 386 beds (342 regular + 44 per diem or as-filled). Regular bed rate is \$84.57. This amendment also recognizes that there will be no CPI increase for this period of performance. In addition, Cornell Corrections of Alaska will still need to be in compliance with PREA. However due to budget cuts, DOC will not pay for 3rd party PREA audits. All other terms and conditions remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$35,150,098.98**.
The period of performance under this contract is increased by: **12 months to June 30, 2016**.

IN WITNESS WHEREOF the parties hereto have executed this amendment.
NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. **CONTRACTOR**

Name of Firm
Cornell Corrections of Alaska, Inc.

Signature of Authorized Representative  Date **9/1/15**

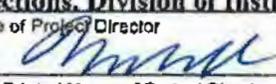
Typed or Printed Name of Authorized Representative
Loren Gray

Title
Divisional Vice President

17. **CERTIFICATION:** I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the verity, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - 820. Other disciplinary action may be taken up to and including dismissal.

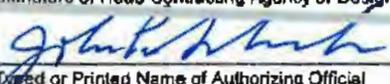
16. **CONTRACTING AGENCY**

Department/Division
Corrections, Division of Institution

Signature of Project Director  Date **9/16/15**

Typed or Printed Name of Project Director
Dean Marshall

Title
Acting Director of Institution

Signature of Head Contracting Agency or Designee  Date **9/1/15**

Typed or Printed Name of Authorizing Official
John Schauwecker

Title
Procurement Manager CPPB, C.P.M.

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016. ~~Increase regular bed rate from \$84.57 to \$85.69 (1.37% CPI).~~ *ML*

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. New total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>1 years, 5 months</u>
4. Financial Coding 1004:2700:201014700:3020:5012:1600000004 1004:2700:201014700:3020:5012:1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Five (5) revised

This agreement is between the State of Alaska,			
7. Department of Corrections hereafter the State, and			
8. Contractor Cornell Corrections of Alaska, Inc. / Anchorage CRCs (342 + 44) hereafter the Contractor			
Mailing Address 621 Northwest 53rd Street, Suite 700		Street or P.O. Box Boca Raton, Florida 33487	
City Boca Raton, Florida 33487		State FL	
ZIP Code 33487		9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013	
10. Amended period of performance FROM: July 1, 2015 TO: June 30, 2016		11. Previous amount of contract to date: \$35,150,098.98	
12. Amount of this amendment: -\$255,270.00		13. This amended contract shall not exceed a total of: \$34,894,828.98	
<p>14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)</p> <p><i>In accordance with 2013-2000-1512, Section 3.18, Contract Changes - Anticipated Amendments, the Alaska Department of Corrections (DOC) is going to delete 100 regular beds at the Anchorage Cordova Center. Effective June 1, 2016 the regular beds will be 120 and the per diem beds will be 18. This reduction will continue for the life of the contract and any future amendment options. This amendment details the reduction for FY16 and will dis-encumber the funds necessary for FY16. The regular bed rate remains \$84.57 and the per diem bed rate remains \$13.00. The Department is reducing the number of regular beds because not all of the beds are being fully utilized. The per diem beds are reduced because there is a requirement that 15% of the regular beds will be per diem beds. 120 regular beds x 15% = 18, therefore per diem beds have been reduced from 22 to 18. The calculation for these reductions is 100 regular beds x \$84.57 x 30 days equal a total of \$253,710.00 and 4 per diem beds x \$13.00 x 30 days equal a total of \$1,560.00. The total reduction of both the regular and per diem beds is \$255,270.00 for FY16. All other terms and conditions remain unchanged.</i></p> <p>In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed \$34,894,828.98. The period of performance under this contract has not changed. IN WITNESS WHEREOF the parties hereto have executed this amendment. NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.</p>			
15. CONTRACTOR		17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the verity, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.	
Name of Firm Cornell Corrections of Alaska, Inc.		Signature of Head Contracting Agency or Designee <i>John Schauwecker</i> 6/6/16	
Signature of Authorized Representative <i>Loren Gray</i> 6/6/16		Date	
Typed or Printed Name of Authorized Representative Loren Gray		Typed or Printed Name of Authorizing Official John Schauwecker	
Title Divisional Vice President		Title Procurement Manager CPPB, C.P.M.	
16. CONTRACTING AGENCY		Signature of Project Director <i>Bruce Busby</i> 6/6/16	
Department/Division Corrections, Division of Institution		Date	
Signature of Project Director <i>Bruce Busby</i> 6/6/16		Typed or Printed Name of Project Director Bruce Busby	
Typed or Printed Name of Project Director Bruce Busby		Title Director of Institutions	
Title Director of Institutions			

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. **New** total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>1 years, 5 months</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Five (5) revised

This agreement is between the State of Alaska,

7. Department of **Corrections** hereafter the State, and

8. Contractor **Cornell Corrections of Alaska, Inc. / Anchorage CRCs (342 + 44)** hereafter the Contractor

Mailing Address	Street or P.O. Box	City	State	ZIP Code
621 Northwest 53rd Street, Suite 700		Boca Raton, Florida		33487

9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013	10. Amended period of performance FROM: July 1, 2015 TO: June 30, 2016
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11. Previous amount of contract to date: \$35,150,098.98	12. Amount of this amendment: -(255,270.00)	13. This amended contract shall not exceed a total of: \$34,894,828.98
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14 In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

In accordance with 2013-2000-1512, Section 3.18, Contract Changes – Anticipated Amendments, the Alaska Department of Corrections (DOC) is going to delete 100 regular beds at the Anchorage Cordova Center. Effective June 1, 2016 the regular beds will be 120 and the per diem beds will be 18. This reduction will continue for the life of the contract and any future amendment options. This amendment details the reduction for FY16 and will dis-encumber the funds necessary for FY16. The regular bed rate remains \$84.57 and the per diem bed rate remains \$13.00. The Department is reducing the number of regular beds because not all of the beds are being fully utilized. The per diem beds are reduced because there is a requirement that 15% of the regular beds will be per diem beds. 120 regular beds x 15% = 18, therefore per diem beds have been reduced from 22 to 18. The calculation for these reductions is 100 regular beds x \$84.57 x 30 days equal a total of \$253,710.00 and 4 per diem beds x \$13.00 x 30 days equal a total of \$1,560.00. The total reduction of both the regular and per diem beds is \$255,270.00 for FY16. All other terms and conditions remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$34,894,828.98**.

The period of performance under this contract has not changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

<p>15. CONTRACTOR</p> <p>Name of Firm Cornell Corrections of Alaska, Inc.</p> <p>Signature of Authorized Representative _____ Date _____</p> <p>Typed or Printed Name of Authorized Representative Loren Grayer</p> <p>Title Divisional Vice President</p>	<p>17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.</p>
<p>16. CONTRACTING AGENCY</p> <p>Department/Division Corrections, Division of Institution</p> <p>Signature of Project Director _____ Date _____</p> <p>Typed or Printed Name of Project Director Bruce Busby</p> <p>Title Director of Institutions</p>	<p>Signature of Head Contracting Agency or Designee _____ Date _____</p> <p>Typed or Printed Name of Authorizing Official John Schauwecker</p> <p>Title Procurement Manager CPPB, C.P.M.</p>

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
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6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date **not** including this amendment.
12. Amount of this amendment.
13. **New total not to exceed** including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

STATE OF ALASKA

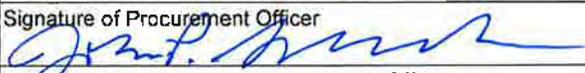
UNILATERAL AMENDMENT TO STANDARD CONTRACT FORM Professional Services

1. Agency Contact Number	2034896
2. Contract Title	GEO Anchorage CRC
3. Optional Renewal? Renewal Option # 4	Yes
4. Financial Coding	1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number	
6. Amendment No.	Six (6)

This agreement is between the State of Alaska,			
7. Department of Corrections		hereafter the State, and	
8. Contractor Cornell Corrections of Alaska, Inc.		hereafter the Contractor	
Mailing Address: 621 Northwest 53 rd Street, Suite 700	City Boca Raton	State Florida	ZIP Code 33487

9. This Amendment Serves To:

A. Exercise renewal option. Contract Period: July 1, 2016 through June 30, 2017. All other terms and conditions remain the same.

10. CONTRACTING AGENCY	
Department/Division	
Department of Corrections/Administrative Services	
Signature of Procurement Officer	
Typed or Printed Name of Procurement Officer	
John Schauwecker, 907-465-3399 - tel	
Date	6/30/16

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>5 months</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No Seven (7)

This agreement is between the State of Alaska,

7. Department of **Corrections** hereafter the State, and

8. Contractor **Cornell Corrections of Alaska, Inc. / Anchorage CRCs (242 + 40)** hereafter the Contractor

Mailing Address **621 Northwest 53rd Street, Suite 700** Street or P.O. Box **Boca Raton, Florida 33487** City State ZIP Code

9. Original period of performance FROM: **March 1, 2013** TO: **June 30, 2013** 10. Amended period of performance FROM: **July 1, 2016** TO: **June 30, 2017**

11. Previous amount of contract to date: **\$34,894,828.98** 12. Amount of this amendment: **\$7,659,868.10** 13. This amended contract shall not exceed a total of: **\$42,554,697.08**

* In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows. All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The purpose of this contract amendment is to consolidate the Parkview and Cordova beds at that Cordova site while continuing to provide to the Department of Corrections, Division of Institutions with up to 282 (242 regular + 40 per diem) Community Residential Center (CRC) service beds at the Cordova and Midtown Center locations. Please delete all reference in the contract documents to Director of Probation and Parole and replace with Director of Division of Institutions. This contract amendment recognizes the funds encumbered under this contract to cover the additional period of service from July 1, 2016 through June 30, 2017 for 282 beds (242 regular + 40 per diem or as-filled). Regular bed rate is \$84.57 and Per diem rate is \$13.00. This amendment recognizes that there will be no CPI increase for this period of performance.

All other terms and conditions remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$42,544,697.08**.

The period of performance under this contract has not changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

<p>15. CONTRACTOR</p> <p>Name of Firm Cornell Corrections of Alaska, Inc.</p> <p>Signature of Authorized Representative Date 9/2/16</p> <p>Typed or Printed Name of Authorized Representative Loren Grayer</p> <p>Title Divisional Vice President</p>	<p>17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56 815 - .820 Other disciplinary action may be taken up to and including dismissal.</p>
<p>16. CONTRACTING AGENCY</p> <p>Department/Division Corrections, Division of Institution</p> <p>Signature of Project Director Date 9/2/16</p> <p>Typed or Printed Name of Project Director Bruce Busby</p> <p>Title Director of Institutions</p>	<p>Signature of Head Contracting Agency or Designee Date 9/2/16</p> <p>Typed or Printed Name of Authorizing Official John Schauwecker</p> <p>Title Procurement Manager CPPB, C.P.M.</p>

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA)
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment
12. Amount of this amendment.
13. New total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>5 months</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No Eight (8)

This agreement is between the State of Alaska,	
7. Department of Corrections	hereafter the State, and
8. Contractor Cornell Corrections of Alaska, Inc. / Anchorage CRCs (260)	hereafter the Contractor
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box Boca Raton, Florida 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013	10. Amended period of performance FROM: July 1, 2016 TO: June 30, 2017
11. Previous amount of contract to date \$42,554,697.08	12. Amount of this amendment: (\$14.60)
13. This amended contract shall not exceed a total of: \$42,554,682.48	

In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

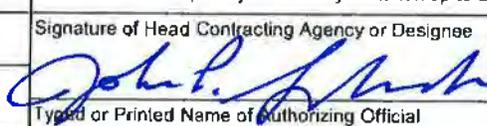
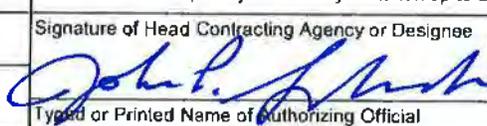
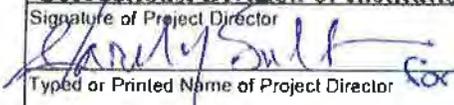
The purpose of this contract amendment is to change from 282 (242 guaranteed regular - 40 per diem) Community Residential Center (CRC) service beds at the Cordova and Midtown Center locations to 260 best-value tiered pricing/full utilization of available beds with 228 beds at Cordova Center and 32 beds at Midtown Center. Under the new tiered pricing structure the Department only pays for the beds utilized. See attachment 1 from Cornell Corrections of Alaska, Inc. for additional details. This amendment deducts \$14.60 from the contract total to account for the new pricing structure. This amendment also increases resident engagement, motivation, and compliance outcomes using evidence-based principles and practices as described in attachment 2. This amendment will implement site and security enhancements to improve the control of resident movements as described in attachment 3. This Amendment will be effective November 1, 2016 to ensure a smooth transition to the new rates. Total number of pages in this amendment is 19.

All other terms and conditions remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$42,554,682.48**.
The period of performance under this contract has not changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee

15. CONTRACTOR	17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11 56.815 - 820 Other disciplinary action may be taken up to and including dismissal.
Name of Firm Cornell Corrections of Alaska, Inc.	Signature of Head Contracting Agency or Designee  Date 10/28/16
Signature of Authorized Representative  Date 10/28/16	
Typed or Printed Name of Authorized Representative Loren Gray	
Title Divisional Vice President	
16. CONTRACTING AGENCY	Signature of Head Contracting Agency or Designee  Date 10/28/16
Department/Division Corrections, Division of Institution	Typed or Printed Name of Authorizing Official John Schauwecker
Signature of Project Director  Date 10/28/16	Title Procurement Manager CPPB, C.P.M.
Typed or Printed Name of Project Director Bruce Busby	
Title Director of Institutions	

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

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Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

- 1 Agency assigned contract number for tracking, reference, and billing.
- 2 Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA)
- 3 Optional renewal? Yes or no. Years remaining not including this renewal.
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- 16 Contractor's name, signature, and address
- 17 Your division project director's name and signature.

Attachment 1—Best-Value Tiered Pricing/Full Utilization of Available Beds (Modification)

A. Provide Agency Best-Value Tiered Pricing

GEO proposes tiered pricing plans for 228 beds at GEO's Cordova facility and 32 beds at GEO's Midtown facility, including enhanced programming. This will ensure the DOC pays only for the beds utilized.

Included in this tiered pricing is the enhanced programming outlined in *Attachment 2*. GEO has included an updated Per Diem form for consideration.

The example Pricing Tier tables below demonstrate the cost for the Cordova facility utilizing 228 beds and the Midtown facility utilizing 32 beds. In these examples, GEO bears all of the risk of unutilized beds. In addition, GEO has prepared a separate Pricing Tier table in the future event that GEO's Parkview Facility is reactivated. The Parkview Facility pricing table demonstrates stand-alone pricing for that site.

Funding example utilizing all 228 available beds at Cordova:

Pricing Tier 228 beds*	Per Diem	Client Count	Cost at 228
Tier One (0 – 100)	\$120.00	100	\$4,380,000.00
Tier Two (101 – 160)	\$85.00	60	\$1,861,500.00
Tier Three (161 – 200)	\$25.00	40	\$365,000.00
Tier Four (201 - 228)	\$14.00	28	\$143,080.00
<i>* 228 beds offered at GEO's Cordova facility</i>		Total Funding	\$6,749,580.00

Funding example utilizing all 32 beds at Midtown:

Pricing Tier 32 beds**	Per Diem	Client Count	Cost at 32
Tier One (0 – 12)	\$125.00	12	\$547,500.00
Tier Two (13 – 20)	\$90.00	8	\$262,800.00
Tier Three (21 – 26)	\$30.00	6	\$65,700.00
Tier Four (27 – 32)	\$15.65	6	\$34,273.50
<i>** 32 beds offered at GEO's Midtown facility</i>		Total Funding	\$910,273.50

Funding example to reactivate 100 Beds at Parkview site:

Pricing Tier 100 beds***	Per Diem	Client Count	Cost at 100
Tier One (0 – 45)	\$130.00	45	\$2,135,250.00
Tier Two (46 – 65)	\$90.00	20	\$657,000.00
Tier Three (66 – 85)	\$35.00	20	\$255,500.00
Tier Four (86 – 100)	\$20.00	15	\$109,500.00
*** 100 beds considers activating the Parkview facility under a separate contract			Total Funding
			\$3,157,250.00

Attachment 3 – Implement Site and Security Enhancements to Improve the Control of Resident Movements, is included as part of this Amendment.

B. Collaborate with Agency to Simplify Its Referral Process and Encourage Placement of Residents in Need of Varied Levels of Programming

Currently, the DOC refers a wide variety of residents into the program. These include:

- *Furlough Placements*
- *Designated Program Placements (Restitution, Court Ordered Probation/Parole, Voluntary Probation/Parole)*
- *Designated Non-Program Placements (Un-sentenced, Confined, Exception)*
- *Court Ordered Placements (Judicial Supervision, 3rd Party, Drug Court)*

The considerable variation of referral types has complicated the mission of the facility and created operational complexity. In addition, the inclusion of many short-term placements (as illustrated by more than 1200 Cordova Center placements and intakes in the first 6 months of the year against a standing daily population of less than 200) requires the facility to operate as a temporary housing facility for those with no programming requirements, while providing few incentives for participants to comply with expected behavior standards.

While the DOC may determine that the existing referral categories continue to be needed, a shift to predominately *Designated Program Referrals* is strongly recommended and believed by GEO to be the DOC's plan. This would lower the frequent turnover of beds and allow for residential placement of offenders who would benefit from services, thereby assisting with successful transition from incarceration back into the community. In addition, community offenders that require more intensive living arrangements and programming would also benefit. *The long-term outcome of matching residents' needs with evidence-based programming is a reduction in recidivism.*

Getting the Right People in the Right Beds. GEO is prepared to support the DOC in its referral process—assisting in a simplified referral process to encourage placement of appropriate residents and full utilization of available beds. This may include an abbreviated referral at the institutional or community level. For example, the DOC would:

- *Determine time criteria*—evaluate probable termination date to ensure sufficient time for programming is allowed (recommended 90–180 days)

- *Determine behavior criteria*—evaluate institutional or community behavior; review disciplinary record, etc.
- *Offense criteria*—determine what offenses the DOC would exclude
- *Risk criteria*—use risk criteria and assessment to drive programming. DOC could use the LSI-SV (short version); this very brief instrument determines a risk score, those who score either too low or too high could be excluded
- *Other*—ascertain medical status, agency judgment, etc.

For short term placements, such as *Confined Misdemeanants*, GEO would continue to assign these residents to *Community Work Service* and other non-programming tracks. The Center would provide monitoring of behavior and assist with developing a reasonable release plan as needed. For referrals that are programming eligible, these residents would be placed in the programming track and would receive the services noted in this document.

Attachment 2—Increase Resident Engagement, Motivation, and Compliance Outcomes Using Evidence-Based Principles and Practices

With the evolution of referrals as noted in *Attachment 1 (B)*, the majority of the population will be appropriate for programming. GEO has significantly modified its programming to address this population. Appropriate residents are those with a sufficient placement term (targeted at 90-days or longer), and those who are assessed at moderate-to-high risk of recidivating; residents referred that do not meet this criteria may be placed in a non-programming track.

These residents will be received into the facility with a full-intake, case management assignment, and risk needs assessment. Residents will collaborate with their Case Manager in the development of a *Behavior Change Plan (BCP)*. That treatment plan will address the highest criminogenic needs and risks and will assign programming that will offer research-based content and appropriate dosage. GEO will leverage our internal experts and third-party research to quickly and safely implement security and programmatic enhancements.

Proven Outcomes through Evidence-Based Principles and Practices

The *Enhanced Program Model* proposed by GEO to the DOC is consistent with the level of programming GEO provides within its community-based reentry programs across the nation. Our proven track record of shifting criminal thinking patterns, stabilizing participants, and successful community reentry is clearly illustrated by *Figure 1* below and the brief case studies that immediately follow.



Figure 1. Proven Outcomes through EBP Programming

Kern County, CA Day Reporting Center (DRC)

In 2010, Kern County partnered with our company to open a DRC and in 2014, GEO worked with the County to open a second DRC location. Both Kern County programs serve high-risk realignment probationers. Probation staff conducted a study that examined the recidivism rates of graduates. This study evaluated: program graduates from November 2010 through December 2012; program participants who completed 90 days or more of the program from November 2010 through December 2012; and a control group of probationers who did not participate in the program, but who had similar characteristics, such as risk level and age. Key findings of this study include:

- **Graduates recidivated at a much lower rate than non-participants.** Graduates had a 30% recidivism rate, compared with the control group's 53% recidivism rate.
- **Graduates recidivated at a much less severe rate than non-participants.** Of the graduates who did recidivate, 14% were convicted of a felony. In the Control Group, of those that did recidivate, 37% were convicted of a felony.

The evaluation shows a reduction in recidivism for program graduates and in the severity of recidivism.

Franklin County, PA DRC

In 2010, the County commissioned a three year recidivism study from nearby Shippensburg University. The study compared two groups. The first group consisted of successful program graduates from June 1, 2008–June 1, 2009. The second (control) group included all probationers/parolees released from the Franklin County Jail during January 1, 2004–December 31, 2004. Two findings are particularly significant:

- **Graduates recidivated at a much lower rate than non-participants.** The recidivism rate of the control group was 47%. The recidivism rate of program graduates was 18%. This indicates a 60% drop in recidivism for those who attend the program.
- **Graduates recidivated at a much less severe rate than non-participants.** For the persons who did recidivate, the study tracked the severity of the crime committed. Results showed that those who graduated from the program committed significantly less severe crimes when recidivating. Approximately 82% of program graduates who recidivated were convicted of Misdemeanor 4 crimes, the least severe misdemeanor available.

Illinois Department of Corrections RSCs

In 1998, the Illinois Department of Corrections (IDOC) began contracting with our company for the provision of day reporting reentry services to high-risk parolees likely to recidivate. Today, we operate six Reentry Services Centers (RSCs) that offer participants targeted behavioral treatment groups and connections to community resources similar to that which is being proposed herein to the DOC. Significant programmatic outcomes include:

- **A 2003 study of our IDOC Southside center reported a 40% recidivism reduction**, as compared to an IDOC control group of offenders.
- More recently, **an internal study found a 42% recidivism rate for 200 participants that received services from our IDOC reentry services program** in 2008. The recidivism rate for the general parole population, as reported in the 2010 IDOC Annual Report, was 51.1%. This 20% lower recidivism rate for reentry services participants is quite significant—as our staff work with higher risk cases and violators vs. the general parole population.
- More than 90% of participants who successfully discharged from our IDOC reentry services program in 2008 were **still in the community after a three-year follow up period**. **These participants had no new convictions that resulted in re-incarceration.**

Newark Residential Reentry Services Center (NRRSC)

The NRRSC is a 240 bed residential reentry program dedicated to helping parolees return home to build a safer Newark and a stronger community. The facility opened in 2014 and provides a 24/7 secure residential program with comprehensive, evidence-based reentry services under contract with the New Jersey State Parole Board.

NRRSC residents are referred for 30 to 180 days, with the average of about 90 days. The program model provides a robust evidence-based program with criminogenic risk/needs assessments and intensive programming that structures the majority of the resident's free time in the facility. The NRRSC's 183 hours of weekly programming is in stark contrast to the single MRT group that is currently offered at the Cordova Center. Key results of the NRRSC include:

- **91% of eligible residents are employed.**
- **77% of participants successfully graduate the program.**

A. Use Additional, Targeted Research- and Evidence-Based Assessments and Programming

We have vast expertise coordinating comprehensive reentry programs and services across the Continuum of Care, and providing a holistic approach to offender management and rehabilitation aimed at reducing recidivism. GEO's *Enhanced Program Model* shown in *Figure 2* below delivers effective case management to increase engagement, support motivation, and improve outcomes through the use of research-based assessments and assessment practices. These assessments allow GEO to: a) determine resident needs and risks, b) meet identified needs and risks with targeted interventions, and c) provide each resident with customized opportunities for individual growth. In our experience, this programmatic approach and our enhanced services will assist offenders with becoming productive members of society and reduce recidivism by helping to slow the "revolving door" of incarceration. The introduction of these enhanced services apply to Cordova and Midtown only, with anticipated roll-out statewide.

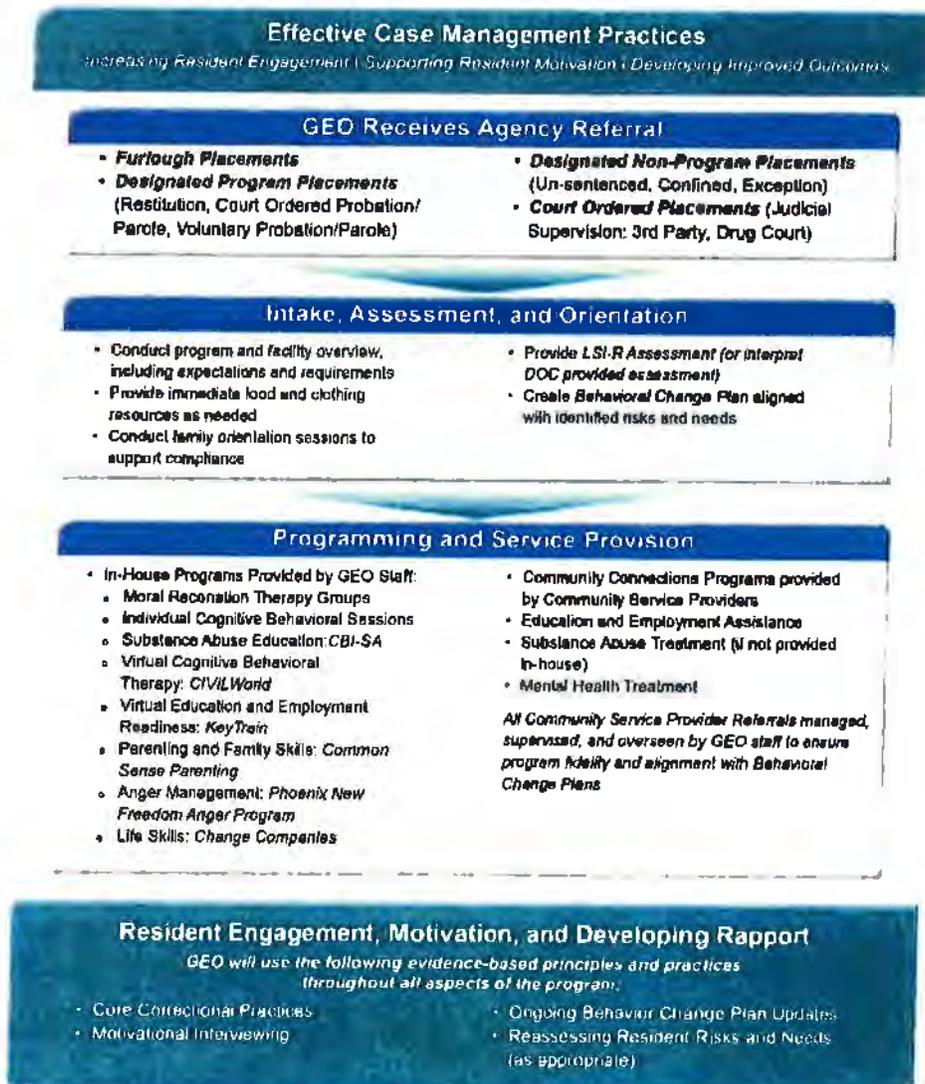


Figure 2. Enhanced Program Model

We have engaged programming experts across our organization to assist GEO's local, in-state Alaska management team. Collectively, our team is assessing program needs and making research- and evidence-based recommendations to increase resident engagement and remove barriers to success. These subject matter experts (SMEs) will work with staff to implement a culture shift to increase resident motivation and improve staff offender management skills. These SMEs—which include security, programming, and training experts—are on-site at our Anchorage facilities and will be working over the next several weeks to affect these changes. The addition of Evidence-Based Practices (EBP) specific to addressing the criminogenic needs of this population has proven outcomes documented to reduce offender recidivism.

GEO's proposed *Enhanced Program Model* includes the following components:

1. Expand Use of Evidence-Based Practices
2. Enhance Intake and Orientation
3. Provide Best-Practice Case Management Services
4. Implement Enhanced Reentry Programming and Provide Referral Resources
5. Provide Individualized Cognitive Behavioral Programming

1. Expand Use of Evidence-Based Practices

The most effective interventions are those that encourage offenders to take responsibility for change. As a result, GEO proposes to augment EBP. Proposed EBP enhancements are specialized assessments and cognitive behavioral techniques to change criminal thinking and behavior. One of the key tenets of EBP is to match offender traits with appropriate programs and treatment to reduce recidivism and change criminal thinking. At other GEO-operated residential programs, EBP has proven to be an effective tool.

Our *Implementation Plan* includes training GEO staff on *Motivational Interviewing* techniques to effectively communicate with offenders; *Core Correctional Practices* that emphasize understanding criminal behaviors in order to identify and address offender risks, needs, and responsiveness; and using supplemental risk/needs assessments to identify criminogenic and programming needs, cognitive-behavioral approaches, and motivation to change. Both *Motivational Interviewing* and *Core Correctional Practices* training has been provided for all Anchorage staff.

GEO follows the *National Institute of Corrections (NIC) Eight Principles of Effective Intervention*. These principles are well accepted, but rarely practiced to the degree required to effect change. GEO has more than 15 years of experience in delivering EBP and it applies strategies to each of the identified principles. Our enhancements and programs are built on evidence-based principles (EBP). Several decades of rigorous research has concluded that when the objective is to reduce recidivism and improve public safety, the most effective programs are cognitive-behavioral treatment programs incorporating the evidence-based principles distilled from "What Works" research. "What Works" is a term commonly used in corrections to refer to the body of research that seeks to answer the question: What works, if anything, to lower the recidivism rates of offenders? Over the years, researchers have found that some programs have no effect—or even negative effects—on recidivism, while other programs achieve significant reductions



Figure 2. Eight Principles of Effective Intervention

(25% or more)¹ in recidivism. "What Works" has concluded that programs achieving the greatest reductions in recidivism:

- Focus on high-risk offenders (those offenders at the highest risk for reoffending)
- Target the factors that contribute to criminal behavior (criminogenic risks and needs)
- Use cognitive behavioral treatments

The *National Institute of Corrections Community Corrections Division* and the *Crime and Justice Institute*, issued a report that distills "What Works" into eight interdependent evidence-based principles². These principles help agencies evaluate the effectiveness of their correctional interventions in improving case outcomes and public safety. The following description outlines how we align our services and programming with the eight principles of effective intervention.

EBP #1: Assess Actuarial Risk/Needs. GEO staff have used validated assessment tools for more than a decade and have even automated them into our case management software. This automation improves data input and allows for easier reporting. Our staff are experienced in conducting an assessment for each program participant at intake, and again upon program completion. We have experience with multiple assessment tools, and certified trainers provide instruction to all GEO staff that perform assessments. Furthermore, regular follow-up training ensures fidelity in administering assessments.

EBP #2: Enhance Intrinsic Motivation. We provide nationwide *Motivational Interviewing (MI)* training to our staff. Our training team includes certified MI trainers. Our MI training process requires staff to submit taped assessments and other interactions with program participants for critique by the MI trainer.

EBP #3: Target Interventions (Risk, Need, Responsivity, Dosage, and Treatment Principles). Using the results of a validated assessment (Risk Principle), GEO staff create BCPs that take into account each of the sub-section scores (Need Principle) in order to target each program participant's identified criminogenic risk and needs. In the BCP, behavioral goals and action items are prioritized and customized for each participant based on their aptitudes and background (Responsivity Principle). Furthermore, we tailor the amount of assigned treatment to each participant's risk level (Dosage Principle) in order to most efficiently use resources and help ensure that participants do not receive unneeded treatment.

Since the strongest predictors for criminal behavior are dynamic factors like anti-social attitudes, anti-social peers, and anti-social personality traits; we use effective interventions and cognitive behavioral approaches that address thinking processes, beliefs, values, and life skills (Treatment Principle).

EBP #4: Skill Training with Directed Practice. Cognitive behavioral interventions are based on the assumption that faulty thinking underlies anti-social and criminal behavior, and that such behavior can be replaced by pro-social behavior with appropriate training. GEO's cognitive behavioral programs attempt to change participants' criminal behavior through cognitive skills training (examining core beliefs) and the use of behavior change techniques like role-playing. In addition, participants leave group sessions with assigned homework of practicing the new skill set in the community.

EBP #5: Increase Positive Reinforcement. For each sanction that GEO staff provide for participant non-compliance, GEO staff work to provide at least four positive reinforcements for compliance and pro-social behavior. GEO monitors, measures, and reports all reinforcements. Each week, GEO staff report to the GEO Program Director on the rewards and sanctions given to program participants in order to evaluate contingency management and ensure appropriate follow-up.

¹ Wilson, D. B., Bouffard, L. A., & MacKenzie, D. L. (2006). "A quantitative review of structured, group-oriented, cognitive-behavioral programs for offenders." *Journal of Criminal Justice and Behavior*, 32(2), 172-204

² Bogue, Brad, Nancy Campbell, Elyse Clawson, et al. (2004). *Implementing Evidence-Based Practice in Community Corrections: The Principles of Effective Intervention*. National Institute for Corrections.

EBP #6: Engage Ongoing Support in Natural Communities. GEO's programming emphasizes connecting program participants to community resources. Participants attend Community Connections meetings, where local providers come to the facility to inform and meet with participants. We also maintain a Get Connected website that provides information on community services in an organized and searchable format. Our facilities may also host events with participants and their family members.

EBP #7: Measure Relevant Processes/Practices. GEO's alignment to this principle includes both local quality assurance processes to ensure program fidelity, and intermediate outcomes reports to show positive program impact. For quality assurance, the GEO Program Director reviews assessments, BCP, case files, and group facilitations to ensure adherence to EBP and contract requirements. For intermediate outcomes, we measure program attendance, changes in assessment scores, changes in employment, sobriety, housing, connections to community resources, etc.

EBP #8: Provide Measurement Feedback. Performance feedback is provided to GEO staff through annual program reviews, monthly quality assurance reviews, and intermediate measurement reports. To monitor program processes and practices - and aide in determining program effectiveness - GEO measures key performance indicators for each program component, and monitors participant progress against the BCP. We also use monthly quality assurance reviews, semi-annual and annual program reviews, intermediate outcome reports, participant surveys, third-party evaluations, and staff evaluations to ensure contract requirements are met. In order to truly impact recidivism, a program must incorporate EBP into services that directly address criminogenic needs. To ensure that we best align our program content and strategies with research findings and EBP, GEO establishes and maintains working relationships with industry thought leaders. This has helped GEO develop the technical expertise and knowledge needed to design and operate programs in accordance with the National Institute of Corrections' eight principles of effective intervention. Additionally, our collaboration with industry leaders and researchers has significantly enhanced many aspects of our programs - including quality assurance processes, curricula selection, and outcomes measures.

2. Enhance Intake and Orientation

The intake and assessment process includes an intake interview, an overview of rules and regulations, and facilitating an assessment of the resident's risks and needs.

Intake Interview. A GEO staff member will meet privately with the referred offender to conduct an immediate needs interview. During this interview, GEO will document the offender's general physical appearance and emotional condition; abuse victim, mental health, and substance abuse history; risk of victimization or abusiveness in accordance with PREA requirements; prescribed medications and dosages; and compliance with medical recommendations.

Rules and Regulations. During the intake and orientation process, the GEO Case Manager will review rules and regulations with the offender.

Assessing Resident Needs. Assessing an offender's individual risk and needs is a key component for community reentry. GEO will conduct the *Level of Service Inventory-Revised™ Assessment* or will use a DOC provided *LSI-R assessment* to identify resident risks and needs. LSI-R is a quantitative survey of offender attributes and their situations relevant to level of supervision and treatment decisions. The LSI-R helps predict parole outcome, success in correctional halfway houses, institutional misconducts, and recidivism. This assessment is driven by 54 specific items based on legal requirements and includes relevant factors for making decisions about risk and treatment.

The LSI-R can be used to help make decisions about program assignments and key areas of treatment focus. With the understanding that the Department currently uses the LSI-R, GEO anticipates that some residents will have been assessed using this tool. GEO will review the Department-provided LSI-R when applicable. Should the resident not have received an LSI-R assessment prior to referral, GEO will perform the assessment during this component of the *Enhanced Program Model*. Based on LSI-R results, trained GEO staff will interpret risk and need information, ensure programming meets identified needs and risks,

and develop a BCP, as detailed below. The Department plans on conducting all of the LSI-R assessments.

3. Provide Best-Practice Case Management Services

Programming begins at intake with client engagement utilizing *Motivational Interviewing (MI)* and *Core Correctional Practices (CCP)*—assessing barriers and addressing needs through an intake process that welcomes the offender in a more personal and compassionate manner—addressing personal needs tailored to the individual. Strategies utilized to engage and motivate at intake include:

- Offer of food and clothing for immediate support, if needed
- Make and accept family calls to educate family members on program
- Provide access to facility leadership for Q&A

GEO's proposed case management services will occur throughout each aspect of our *Enhanced Program Model*. Specific case management services, processes, and methodologies include the development and maintenance of a BCP and utilizing MI techniques.

Behavior Change Plan (BCP). The GEO Case Manager will create a customized BCP for each resident. The Case Manager will also collaborate with the resident, family members and significant others, and the DOC, when applicable. The BCP process will begin when the resident is admitted into the facility and continues throughout the participation in programs. The BCP will:

- Incorporate assessment results and conditions of supervision.
- Serve as a "roadmap" for the resident's case management while at the facility.
- Outline assigned and delivered treatment and services, which may include educational and vocational training, mental health treatment, and life skills, residence development, and other pro-social services.

The Case Manager and other GEO staff will collaborate to conduct *Progress Reviews* with the resident on a bi-weekly basis. After scheduled *Progress Reviews*, the staff member conducting the review will update the BCP in the offender's *Case File*.

Motivational Interviewing (MI). GEO has trained staff in MI techniques: a communication style that uses open-ended questions, affirmations, and reflective listening to encourage offenders to discover goals and explore solutions. MI is specifically designed to decrease resistance to change and increase the cognitive skills needed to achieve change. Research strongly suggests that MI techniques—rather than persuasion tactics—effectively enhance motivation for initiating and maintaining behavior changes.

4. Implement Enhanced Reentry Programming and Provide Referral Resources

To support successful offender reentry, GEO will provide program participants with reentry programming and resources, including Moral Reconciliation Therapy, substance abuse education, a supplemental, optional *Substance Abuse Treatment Program*, *Correctional Interactive Video Learning World (CIVILWorld)*, *KeyTrain* vocational and employment training, gender-specific programs, parenting skills, anger management, life skills, and community networking and resources.

Moral Reconciliation Therapy (MRT). MRT is a cognitive-behavioral counseling program that combines education, group, and individual counseling, and structured exercises designed to foster moral development in treatment-resistant clients. Poor moral reasoning is common within at-risk populations.

MRT addresses beliefs and reasoning, and provides a systematic, step-by-step group counseling treatment approach for treatment-resistant clients. The program is designed to alter how clients think and

make judgments about what is right and wrong. The MRT system approaches the problem of treating resistant populations as a problem of low levels of moral reasoning.

Substance Abuse Education. The *Cognitive-Behavioral Interventions for Substance Abuse (CBI-SA)* curriculum is designed for individuals in the criminal justice system that are at risk of substance abuse. This program provides intervention through a cognitive behavioral approach that teaches offenders strategies for avoiding substance abuse. The program places heavy emphasis on skill building activities to assist with cognitive, social, emotional, and coping skill development. The CBI-SA program utilizes cognitive behavioral strategies that have routinely demonstrated positive outcomes. The components of the curriculum include pretreatment, motivational enhancement, cognitive restructuring, emotional regulation, social skills, problem solving, and relapse prevention. This offering is included in the Enhanced Programming menus of services.

Correctional Interactive Video Learning World (CIVILWorld). *CIVILWorld* is a series of computer-based programs that participants work through at their own pace. Using *CIVILWorld's* interactive, multi-media materials, participants control the pace, direction, and nature of the following programs:

- *Crime Waves* is an introduction to victim impact. Offenders typically deny, distort, and resist confronting the reality of crime's damage and their responsibility for it. In this program, participants explore how acts of crime create damage that spreads out from the act itself.
- *Drugs: The Prison Within.* In this program, former inmates present issues and engage each other about the advantages and challenges of treatment programs. The program's design includes game-like challenges and action choices that show corresponding outcomes.
- *Two Selves.* Trauma, substance abuse, and other powerful experiences can lead to an over-developed "Habit Self" and thinking errors. This program aims to strengthen the "Thinking Self" with select skills and exercises.

The self-directed design of these programs helps encourage participant responsibility and independence. In addition to the computer-based programs, *CIVILWorld* includes a companion workbook that helps participants apply the material to their personal decision-making.

Career Readiness. GEO provides the computer-based *KeyTrain* program to help participants take the *WorkKeys* assessments and obtain a National Career Readiness Certificate (NCRC). The NCRC is a portable credential recognized by employers nationwide. It validates that a person has essential work skills important to a wide range of industries and occupations

- *KeyTrain.* This program delivers hundreds of hours of comprehensive instruction and curriculum on the skill sets measured by the *WorkKeys* assessments. This includes applied mathematics, locating information, reading for information, applied technology, business writing, teamwork, and workplace observation.
- *WorkKeys Assessments.* Participants take practice tests to measure their education level and basic employment skills. Participants may continue to work in the *KeyTrain* program in order to improve their skills before taking the *WorkKeys* assessments. Depending on their *WorkKeys* assessment scores, the participant earns a bronze, silver, gold, or platinum NCRC. Participants may resume *KeyTrain* programming before re-taking the *WorkKeys* assessments.

In addition to helping participants improve basic workplace skills, *KeyTrain* can help participants prepare to take the GED test by enhancing reading and math levels.

Parenting Skills. The *Common Sense Parenting*® (CSP) curriculum from Boys Town Press is an award winning, practical, and skill-based parenting program that teaches easy-to-learn techniques and logical strategies specific to the following topics:

- Punishment vs. teaching
- Clear expectations
- Negative consequences
- Preventive teaching
- Staying calm
- Making decisions
- Family meetings
- Peer pressure
- Clear messages
- Positive consequences
- Effective praise
- Corrective teaching
- Teaching self-control
- Reaching goals with charts and contracts
- Social skills
- Helping children

CSP helps participants address everyday issues of communication, discipline, and relationships. GEO is highly experienced in facilitating group sessions with this curriculum, as we have used CPS in our reentry programs for more than 10 years.

Anger Management. Phoenix/New Freedom Resources' *"Anger, Aggression, and Violence Program Model"* is an evidence-based curriculum developed from cognitive behavioral change, social learning, risk/protective factors management, asset/strength building, and relapse prevention models. The curriculum incorporates the proven strategies of skill building and role-playing. It was also designed to actively support use of MI to help guide participants through the stages of change. Key components of Phoenix/New Freedom's Anger curriculum include:

- Lesson plans with behavior-based objectives
- Staged, aggression-specific MI Toolkits
- Discussion starter/group opening activities
- Workbook-based resources
- Skills-based resources
- Competency checklists to evaluate participant progress

These components are structured to maintain participant interest and build participant confidence in making cognitive behavioral changes.

Life Skills. The Change Companies® (TCC) worked with over 250 health and human services professionals to create *Interactive Journaling*®. This structured and experiential writing process motivates and guides participants toward positive life change. It is a participant-directed and evidence-based approach that emphasizes real-life applications in order to help participants achieve their change goals. The innovative Interactive Journaling process incorporates the following:

- Content is presented in "bite-sized" pieces for easier comprehension and to create a sense of confidence and accomplishment
- Key concepts are presented in a first-person story format to build interest and establish an emotive level of understanding
- Journaling components encourage participants to internalize new knowledge, and targeted questions encourage participants to use life experiences as a foundation for change
- Consistent messaging that change is possible, and that participants are responsible for their own thinking and behavior
- Collaborative approach between facilitator and participants, based on shared goals and strategies for change
- Consistent reading level, with pages designed for an ideal balance of text, graphics, and journaling

Community Networking and Resources. In addition to addressing individual needs, GEO also recognizes the importance of leveraging community resources to assist offenders' reentry into society. Research has shown offenders achieve better outcomes when they are connected to pro-social support systems in their communities.

GEO will continue to build an extensive network of community volunteers, organizations, institutions, and agencies that offer the specific resources offenders may need as they reenter society. Compiling a directory of community service agencies will facilitate appropriate referrals and ensure offenders receive necessary health treatment. If an offender receives medical or mental health treatment, GEO staff will obtain a *Release of Information Form* from the offender, coordinate with the treatment provider, and update the offender's BCP accordingly. The directory will also include mental health, substance abuse, and housing service providers. GEO will continuously update the directory to reflect the changing needs of the population and ensure all contact information is current and accurate.

5. Provide Individualized Cognitive Behavioral Programming

GEO will use cognitive behavioral therapy to overcome treatment-resistant offenders and to enhance all programming. The therapy is designed to alter how offenders think, and make judgments and decisions. This therapy promotes actions and behaviors focused on changing negative relationships. The facilities will use the best available curricula that are founded on evidence-based practices for a variety of needs, including anger management, substance abuse, criminal thinking, parenting skills, life skills, and employment readiness. GEO will provide individual cognitive behavioral programming to support offender behavior change and developing rapport with GEO staff.

Individual Cognitive Behavioral Therapy. Case Managers will use Carey Guides during individual sessions with participants. By translating evidence-based practices into a series of short exercises called "15-Minute Tools," Carey Guides provide GEO staff with strategies for effective case management and targeted interventions. For example, individual sessions might incorporate Carey Guides such as "Maximizing Strength," "Involving Families," and "Female Offenders" to assist female participants in recognizing personal strengths and rebuilding family and social networks.

B. Provide Enhanced Training to Support Additional Assessments and Programming

Presently, all staff are trained on CCP and MI. Starting September 21, 2016, we will initiate a 2-3 week program for case managers to skill train on EBP curriculum and strategies. DOC staff will be invited and encouraged to participate.

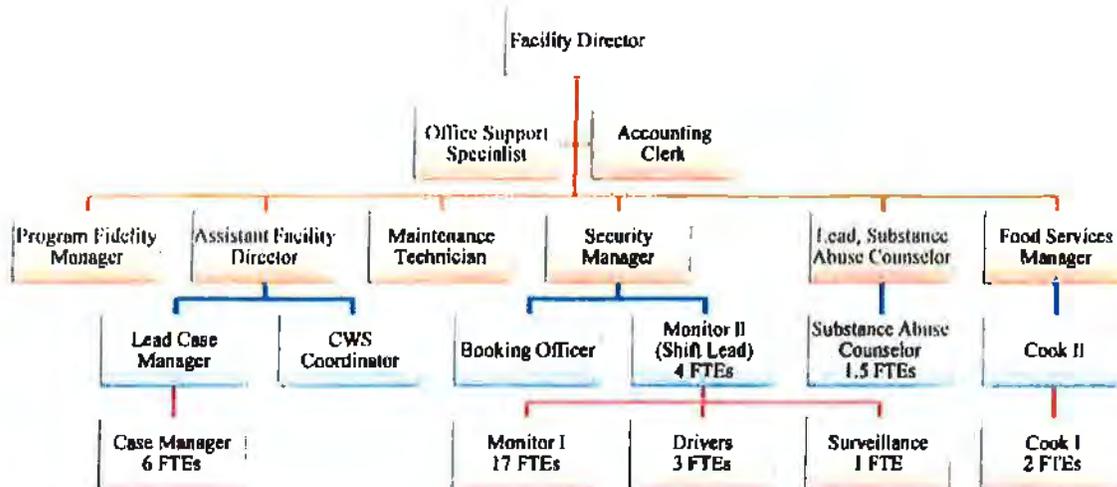
Delivery of the above described programming will be provided subsequent to training via the following:

- *Cognitive Behavior Intervention for Substance Abusers (CBI-SA)*—basic substance abuse education through the use of cognitive behavior program content
- *Moral Reconciliation Therapy (MRT)*—a core cognitive behavioral therapy curriculum and group process.
- *LSI-R Training*—staff will be able to conduct and/or interpret assessments and prepare reasonable goals that address criminogenic risk/needs.
- *Behavior Change Plans (BCPs)*—develop and manage a treatment/service plan
- *Individual Cognitive Behavioral Therapy Sessions (ICBTs)*—conduct targeted individual sessions that address specific behavioral skill development

Validated risk/needs assessment focuses on the top criminogenic domain areas. Trained GEO staff would complete a full assessment and intake package within the first week following placement, including a full LSI-R, and required SB91 documents if needed. However, DOC staff will be conducting the full LSI-R and the required SB91 documents.

GEO is modifying its staffing resources and roles at the Cordova Center to support the enhanced security and programming. Below is a staffing pattern for the Center to include the optional *Substance Abuse Program* (which will include certified Substance Abuse Counselors).

Please note that should the Department elect to not implement the optional *Substance Abuse Program* (see *Attachment 2 (C)* immediately following for programming description), the staffing pattern above will remain unchanged—however, the Substance Abuse Counselors will no longer be required.



Additionally, the company is actively using its *Continuum of Care Training Institute* to retrain staff in offender management strategies and skills needed to deliver evidence based programming. Already all Anchorage staff has been trained in CCP and MI. Additional training begins on September 21, 2016 for a three-week period to train assessments, treatment planning, and cognitive programming. DOC staff is invited and encouraged to participate in this training.

Table 1. Draft Training Schedule

	Week / Day	Start	Finish	Description	Trainer
Week 1 9/21/16 to 9/23/16	WEDNESDAY	8:00a	5:00p	CBI-SA	Beth Ellefson
	THURSDAY	8:00a	5:00p	CBI-SA	Beth Ellefson
	FRIDAY	8:00a	5:00p	CBI-SA	Beth Ellefson
Week 2 9/27/16 to 9/30/16	TUESDAY	8:00a	5:00p	MRT	Joseph Leap
	WEDNESDAY	8:00a	5:00p	MRT	Joseph Leap
	THURSDAY	8:00a	5:00p	MRT	Joseph Leap
	FRIDAY	8:00a	5:00p	MRT	Joseph Leap
Week 3 10/3/16 to 10/5/16	MONDAY	8:00a	5:00p	LSI-R	Joseph Leap
	TUESDAY	8:00a	5:00p	LSI-R	Joseph Leap
	WEDNESDAY	8:00a	5:00p	LSI-R/BCP	Joseph Leap

Attachment 3—Implement Site and Security Enhancements to Improve the Control of Resident Movements

Facility and Staff Utilization—GEO has put in place a unit management approach to how staff is assigned to the facility. For example, security posts will assign Monitor staff to each residential floor and Case Managers will office on these floors. This will place staff closer to residents and will thereby improve monitoring of behavior, increase resident engagement in programming, and better identify issues and needs. In addition, residents in like status (referral type, terms of placement and programming) will be grouped in housing areas to permit more specific monitoring and programming.

A. Physical Plant/Facility Enhancements

Facility Hardening—GEO is beginning the enhancement of resident movement control at the Cordova facility. Like most community based residential facilities, the Cordova Center is required to permit its residents with access to the community for employment and community resource use. The Center is not a secure facility, nor is it intended to be. However, GEO is modifying entrance/exit doors to be electronically controlled and is better alarming fire exit doors and limiting access to other egress areas. While this will not in itself create a secure facility, it will permit better control of resident movements.

Hardening of our physical plant at Cordova to reduce and/or eliminate the opportunity for unauthorized egress is of paramount importance to all stakeholders. GEO is currently developing a detailed design proposal that includes the following critical enhancements:

- Enhanced exterior lighting
- Additional security cameras, fencing, and gates
- Audible and delayed release emergency exit panic bars
- Staff controlled magnetic lock (mag-locks)
- Metal detectors at lobby entrance
- Card readers at doors that require improved movement control
- Restricted window openings
- Introduction of Ion Scanner and/or drug sniffing dogs at facilities every few weeks

Audible panic bars, delayed release panic bars, mag-locks, fencing and gates and restricting window opening must be approved by fire department prior to installation.

B. Security Enhancements

- ***Provision of Office Space for Institutional Probation Officer (IPO)***
GEO immediately makes available office space for Institutional Probation Offices (IPO) or Field Offices to co-locate at the Cordova facility. This partnership is common to many GEO facilities and is a proven strategy that improves communication and common purpose. Additionally, the presence of agency staff creates the right balance for accountability and programming.
- ***Use of Electronic Monitoring (GPS) for Select Residents***
GEO will use its proprietary GPS monitoring product for select residents that are permitted community access. This will allow for closer community monitoring of locations and movements. A description of the ExacuTrack One GPS device to be used for Electronic Monitoring is provided immediately following this page. ***GEO is pleased to provide the addition of these GPS devices—and corresponding monitoring services—at no additional cost to the DOC.***



Key Features

Tracking Unit

- Size: 2.5 x 3.5 x 1.5 inches
- Weight: no battery, strap, clamp – 2.5 oz
- Weight: with battery, strap, clamp – 8.7 oz
- Waterproof to 15 feet
- Field replaceable battery
- Up to 100 hours of battery life on a single charge
- Replaceable fiber optic straps
- Multiple location technologies
- Memory of 50,000 events
- Client communication (Spanish and English)
- LED charging indicator
- Multiple layers of tamper detection
- Customizable reporting rate defaults to 30 minutes

Beacon

- Transmits RF signal every 10-13 seconds
- Battery powered – no cords, easy installation
- Optional and may have up to three beacons per tracking unit/per client
- Weight: no batteries – 6 oz
- Weight: with batteries – 16 oz

Online Monitoring

- Designed for community corrections officers
- 24x7x365 online access
- Easy to learn and use
- Customized homepage
- View caseloads at a glance
- Mapping playback

BI ExacuTrack One[®]: The Next Generation of GPS Offender Tracking

Along with near real-time location data, GPS systems can also produce far more information for officer interpretation and response. Officers need the best technology available to ensure the offender location data and alerts they receive are accurate—all in one piece of equipment for easy installation and inventory management.

Product Overview

BI ExacuTrack One is an ankle-mounted unit that tracks client location and movement within the community in near-real time (as frequently as once every 15 seconds) and gives detailed information to the central monitoring center as frequently as once per minute; for example, when a client enters an exclusion zone. Client location can also be found at any time by “pinging” the unit. Key features of ExacuTrack One include Autonomous GPS, Assisted GPS, and AFLT for optimal performance in various cellular coverage areas and conditions; LEDs and audible alarms indicate GPS coverage, beacon range, and battery status; and communication with the client through pre-defined and recorded voice messages which also require offender acknowledgement.

The Beacon: An RF Link in the Home

Instead of the RF link being an ankle-worn monitor, it is provided through a beacon that actually serves as an RF transmitter. Up to three beacons can be linked with each tracking unit and placed in locations such as the home, work, or treatment center. When the client comes within range of the beacon, he or she is then monitored via RF technology while the tracking unit enters a low power state which conserves battery power while maintaining client compliance and schedule adherence. The beacon is a compact unit which contains two D-cell batteries allowing for quick, easy installation.

Client Communication

With ExacuTrack One, officers are able to communicate with clients using pre-recorded messages and prompts through a waterproof speaker in the unit. Pre-recorded messages such as “Call officer” and “Report to office immediately” are available within the ExacuTrack monitoring software, and officers specify when messages should be sent. Once the message is received by the client, the message is acknowledged through a sensor on the tracking unit.

Intuitive Monitoring Software

Client information is stored in a central, secured monitoring system and is available to officers with computer internet access or mobile access. The TotalAccess software uses Bing[®] Maps for Enterprise to provide visual maps for creating inclusion and exclusion zones in any shape and size, and color code them for zone type identification. The software allows officers to quickly and easily view their entire caseload at a glance and set custom notifications for each individual case. The system also supports varying user-levels and settings for agencies and officers.

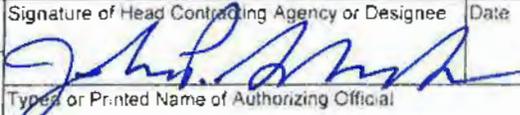
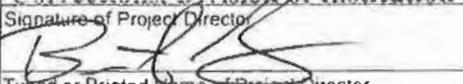


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Bing[®] Maps is a registered trademark of Microsoft Corporation in the United States and/or other countries.

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1 Agency Contact Number 2034896
2 ASPS Number 2013-2000-1512
3 Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>5 months</u>
4 Financial Coding 1104 2700 20101 1700 3020 50 2 3600 00003 1104 2700 20101 1700 3020 50 2 3600 00003
5 Agency Assigned Encumbrance Number
6 Amendment No Nine (9)

This agreement is between the State of Alaska		
7 Department of Corrections hereafter the State and		
8 Contractor Cornell Corrections of Alaska, Inc. / Anchorage CRCs (260) hereafter the Contractor		
Mailing Address Street or P O Box City State ZIP Code 621 Northwest 53rd Street, Suite 700 Boca Raton, Florida 33487		
9 Original period of performance FROM March 1, 2013 TO June 30, 2013		10 Amended period of performance FROM July 1, 2016 TO June 30, 2017
11 Previous amount of contract to date: \$42,554,682.48	12 Amount of this amendment \$24,865.67	13 This amended contract shall not exceed a total of: \$42,579,548.15
<p>14 In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows. All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)</p> <p>The purpose of this contract amendment is to add additional funds for the contractor to provide an Intensive Outpatient Substance Abuse Treatment Program that enhances the substance abuse component of the Department's existing residential reentry program at the Cordova Center. See the attached proposal from Cornell Corrections of Alaska, Inc. dated February 13, 2017 for additional details (13 pages). The cost of this additional service is \$20,833.33 per month and partial months will be prorated by taking \$20,833.33 divided by the total days in the respective month to calculate a daily rate. This amendment includes \$4,032.24 prorated for 6 days in May if the contractor is able to start prior to June 1, 2017. Calculation for May is (\$20,833.33/31 days=\$672.01 per day x 6 days=\$4,032.24). Total amount of this Amendment is \$24,865.67 (\$4,032.24 estimated proration for May + \$20,833.43 for full month of June). Total number of pages in this amendment is 15.</p> <p>All other terms and conditions remain unchanged.</p> <p>In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed \$42,579,548.15.</p> <p>The period of performance under this contract has not changed.</p> <p>IN WITNESS WHEREOF the parties hereto have executed this amendment.</p> <p>NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.</p>		
15 CONTRACTOR		17 CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11 56 815 - 820. Other disciplinary action may be taken up to and including dismissal.
Name of Firm Cornell Corrections of Alaska, Inc.		
Signature of Authorized Representative  Date 5/26/17		
Typed or Printed Name of Authorized Representative Derrick Schofield		
Title Vice President, Reentry Services		
16 CONTRACTING AGENCY		Signature of Head Contracting Agency or Designee  Date 5/31/17
Department/Division Corrections, Division of Institution		Typed or Printed Name of Authorizing Official John Schauwecker
Signature of Project Director  Date 5/31/17		Title Procurement Manager CPPB, C.P.M.
Typed or Printed Name of Project Director Bruce Busby		
Title Director of Institutions		

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

- 1 Agency assigned contract number for tracking, reference, and billing
- 2 Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA)
- 3 Optional renewal? Yes or no Years remaining not including this renewal.
- 4 Financial coding assigned by the agency for billing purposes.
- 5 Encumbrance number assigned to this contract by the agency.
- 6 Amendment number How many to date for this contract including this one?
- 7 Department
- 8 Contractor's name and address
- 9 Original period of performance, including previous amendments
- 10 Amended period of performance of this document
- 11 Total date not including this amendment
- 12 Amount of this amendment
- 13 New total not to exceed including this amendment
- 14 This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by
- 16 Contractor's name, signature, and address.
- 17 Your division project director's name and signature

**Cornell Corrections
of Alaska, Inc.**
a GEO Group Company

Cornell Corrections of Alaska, Inc.
621 Northwest 53rd Street
Boca Raton, FL 33487

Sent Via Email
john.schauwecker@alaska.gov

February 13, 2017

Mr. John Schauwecker, Procurement Manager
Alaska Department of Corrections
P.O. Box 112000
Juneau, AK 99811

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856 301 4436
Fax: 561 999 7731
www.georeentry.com

Dear Mr. Schauwecker,

In follow up to our correspondence of October 21, 2016, Cornell Corrections of Alaska, Inc., a wholly-owned subsidiary of The GEO Group, Inc. (collectively referred to herein as GEO), is pleased to provide a revised, in-depth description of our *Intensive Outpatient Substance Abuse Treatment Program*. As a stand-alone component, GEO's proposed substance abuse treatment program has been designed to accommodate residents at Cordova and DOC referred participants, while dovetailing with and enhancing the substance abuse component of the agency's existing residential reentry program at Cordova. It is our hope that upon approval of DOC for this model, we would be able to propose similar substance abuse treatment components for the residential reentry programs at Bethel and Fairbanks.

Mr. Schauwecker, we value our longstanding relationship with the agency, and the state of Alaska and its communities. We extend this substance abuse treatment program as demonstration of our ongoing commitment to deliver effective and flexible solutions in support of the agency's needs and goals.

Within the *Attachments* that follow, please find detailed descriptions of our enhanced *Intensive Outpatient Substance Abuse Treatment Program and Cost* designed specifically in response to your agency's needs. We look forward to working with the agency to refine and implement the plan described in *Attachments 1 and 2*.

Sincerely,


Ann M. Schlarb, Ph.D.
Senior Vice President, The GEO Group, Inc.
President, GEO Care
Tel: (561) 999-8132
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Amber D. Martin
Executive Vice President of Contract Administration
The GEO Group, Inc.
Tel: (561) 999-7359
Fax: (561) 999-7648
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Enclosures

- **Attachment 1**—Intensive Outpatient Substance Abuse Treatment Program Cost
- **Attachment 2**—Intensive Outpatient Substance Abuse Treatment Program Plan

cc: **Alaska Department of Corrections, Office of the Commissioner**

- Commissioner Dean Williams, Via Email: dean.williams@alaska.gov
- Deputy Commissioner of Institutions, Clare Sullivan, Via Email: clare.sullivan@alaska.gov
- Director of Institutions, Bruce Busby, Via Email: bruce.busby@alaska.gov
- Director of Administration Services, April Wilkerson, Via Email: april.wilkerson@alaska.gov



Attachment 1—Intensive Outpatient Substance Abuse Treatment Program Cost

A. Provide Agency Best-Value Intensive Outpatient Substance Abuse Treatment Program Cost

GEO proposes an *Intensive Outpatient Substance Abuse Treatment Program* for eligible residents and DOC referred participants at GEO's Cordova facility. GEO believes that *RFP Section 3.19 Contract Changes—Unanticipated Amendments* would enable the State to enact this program enhancement.

Intensive Outpatient Substance Abuse Treatment Program Cost. GEO will invoice the State monthly for 1/12th of the annual total \$250,000 (or \$20,833.33 per month) This will be in addition to the per diem billing for Residential Center Services.

Facility/Site	Client Count	Cost *, **
Cordova	0 – 40 Clients	\$250,000.00

* Note: *The cost above reflects an annual fixed cost, and includes 1 FTE Lead Substance Abuse Counselor and 1.5 FTE Substance Abuse Counselors at the Cordova facility.*

** Note: *This cost assumes the Intensive Outpatient Substance Abuse Treatment Program staff and residents will have full use of the evidence-based programs and practices 1) presented within Attachment 2 of this document, and 2) intended to be used as a result of the Enhanced Residential Reentry Implementation Plan (please also see Figure 2 within Attachment 2 of this document; cross-reference the Enhanced Residential Reentry Implementation Plan Attachment 2 [dated August 29, 2016] in its entirety).*

Staffing. GEO's modified staffing pattern, resources, and roles at the Cordova facility support the implementation of the *Intensive Outpatient Substance Abuse Treatment Program* (Note: 1 FTE Lead Substance Abuse Counselor and 1.5 FTE Substance Abuse Counselors at the Cordova facility).

Training. Substance Abuse Counselors will participate in the three-week training outlined in *Attachment 2, Table 1, Page 11*, of our *Enhanced Residential Reentry Implementation Plan* proposal provided to the agency on August 29.

Attachment 2—Intensive Outpatient Substance Abuse Treatment Program

GEO's *Intensive Outpatient Substance Abuse Treatment Program* is designed to meet the diverse needs of individuals with substance use disorders. This level of care provides an alternative program to residential treatment and is intended for clients who meet the placement criteria. This program will provide evidenced based structured services on a daily basis, and may include ancillary services as needed. GEO will be offering participants Individual Counseling, Cognitive Based Group Interventions, Life Skills Training, and Relationship and Communication groups, in a setting that is both trauma informed and culturally sensitive. As the participant nears the end of treatment the focus will be on Relapse Prevention and Success Planning.

The proposed program will meet all requirements of the *Intensive Outpatient Services (Level 2, 1)* program standards as defined by the *American Society of Addiction Medicine (ASAM)*. Specifically, this program targets individuals that require:

"9 – 19 hours of structured programming per week, consisting of counseling and education about addiction related and mental health problems." (The ASAM Criteria, Third Edition p. 198)

This program will meet or exceed the standards for alcohol and drug programs as defined by the Commission and the DOC; and be staffed by professional addiction counselors with proper credentials that meet the requirements of the Alaska Commission for Behavioral Health. GEO's staff will be certified by this agency. In addition, GEO will formally apply to the Commission to ensure proper accreditation /certification. Likewise, application will be made to the Department of Corrections (DOC) to receive status as an approved provider.

A. Use Evidence-Based Substance Abuse Treatment Principles and Practices

The addition of GEO's proposed *Intensive Outpatient Substance Abuse Treatment Program* components within the *Enhanced Residential Reentry Implementation Plan* (shown in *Figure 2* on the page immediately following) will deliver effective substance abuse treatment with supportive case management to increase engagement, support motivation, and improve outcomes

Our model includes targeted substance abuse assessments that allow GEO to: a) determine a participant's risks and needs, b) meet identified risks and needs with targeted substance abuse interventions, and c) provide each participant with customized opportunities for individual growth. (As noted in *Attachment 1*, this proposal includes the introduction of the *Intensive Outpatient Substance Abuse Treatment Program* components at GEO's Cordova site only. GEO is fully prepared to provide additional site proposals should the agency wish to replicate this plan at other Alaska sites.)

For this plan, we once again engaged subject matter experts (SMEs) from across our organization to assist GEO's Alaska management team to develop this *Intensive Outpatient Substance Abuse Treatment Program*. Collectively, our team has assessed program needs and made recommendations aligned with the *Eight Principles of Effective Intervention*¹ shown in *Figure 1*.



Figure 1. Eight Principles of Effective Intervention

¹ <http://static.merc.govt.library/024107.pdf>

GEO's proposed *Intensive Outpatient Substance Abuse Treatment Program* described herein also includes the best-practices that were detailed in the *Enhanced Residential Reentry Implementation Plan* dated August 29, shown below:

1. Expand Use of Evidence-Based Practices
2. Enhance Intake and Orientation
3. Provide Best-Practice Case Management Services
4. Implement Evidence-Based Substance Abuse Screener, Assessment, and Programs
5. Provide Individualized Substance Abuse Treatment Using Evidence-Based Principles and Practices

The *Enhanced Residential Reentry Implementation Plan* programming that will be available at the Cordova facility is shown in *Figure 2* below. While the *Intensive Outpatient Substance Abuse Treatment Program* is a stand-alone program component provided to RRC residents and DOC referred participants, residents at the Cordova facility will benefit from a combination of the services shown in *Figure 2*, as individual resident's needs dictate.

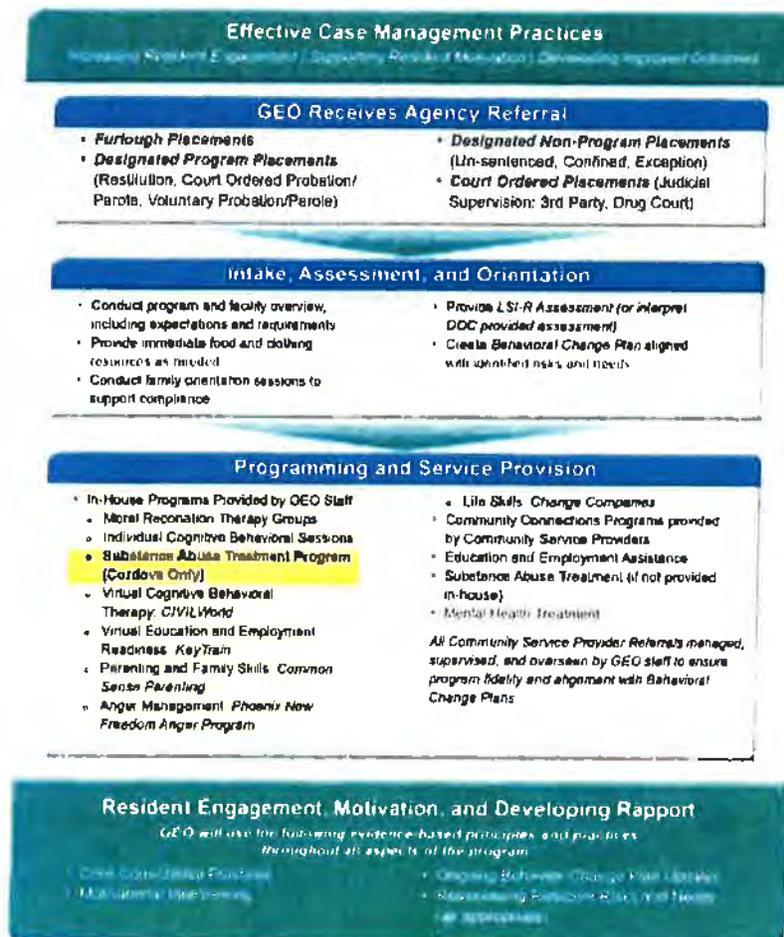


Figure 2. Enhanced Program Model with Substance Abuse Treatment Program for Cordova Site

B. Implement Evidence-Based Substance Abuse Assessments and Programs

Screening

Simple Screening Instrument – Substance Abuse (SSI-SA)² The SSI-SA was developed by the consensus panel of *Treatment Improvement Protocols 11 (TIP 11), Simple Screening Instruments for Outreach for Alcohol and Other Drug Abuse and Infectious Diseases* (Center for Substance Abuse Treatment, 1994c). The SSI-SA has previously been called: *Simple Screening Instrument for Outreach for Alcohol and Other Drug Abuse*; the *Simple Screening Instrument (SSI)*; and the *Simple Screening Instrument for Alcohol and Other Drugs (SSI-AOD)*. To avoid confusion, the consensus panel suggests using "SSI-SA" when referring to this screening instrument.

Table 1. Overview of SSI-SA Domains	
SSI-SA Domain	Key Measurement Objectives
Substance Abuse	A person's consumption pattern (the frequency, length, and amount of use of substances) is an important marker for evaluating whether he or she has a substance abuse problem. <i>Questions 1, 10, and 11</i> in the substance abuse screening instrument were formulated in order to help delineate an individual's consumption pattern. Patterns of substance consumption can vary widely among individuals or even for the same individual. Although substance use disorders often consist of frequent, long-term use of substances, addiction problems may also be characterized by periodic binges over shorter periods.
Preoccupation and Loss of Control	<p>The symptoms of preoccupation and loss of control are common in people with substance use disorders. Preoccupation refers to an individual spending inordinate amounts of time concerned with matters pertaining to substance use. Loss of control is a symptom usually typified by loss of control over one's use of substances or over one's behavior while using substances. These symptoms are measured by screening <i>Questions 2, 3, 9, 11, and 12</i>. The symptom of preoccupation is marked by an individual's tendency to spend a considerable amount of time thinking about, consuming, and recovering from the effects of the substance(s) of abuse. In some cases, the individual's behavior may be noticeably altered by his or her preoccupation with these matters. Such an individual may, for example, lose interest in personal relationships or may become less productive at work as a result of constant reoccupation with obtaining more of the substance of abuse.</p> <p>Loss of control over substance use is typified by the consumption of more of the substance(s) of abuse than originally intended. Many persons with a substance abuse problem feel that they have no direct, conscious control over how much and how often they use substances. Such an individual may, for example, initially intend to have only one drink but then be unable to keep from drinking more. He or she may find it difficult or impossible to stop drinking once he or she has started. In other instances, a person who originally plans to use a drug for a short period of time may find that he or she is increasingly using it over longer periods than originally intended.</p> <p>Loss of behavioral control, on the other hand, is typified by loss of inhibitions and by behaviors that are often destructive to oneself or others. In many cases, these behaviors do not occur when the individual is not using substances. A person with a substance use problem may begin taking unnecessary risks and may act in an impulsive, dangerous manner. Individuals who are intoxicated from substance abuse may, for example, have sex with someone in whom they ordinarily would not have a sexual interest, or they may start an argument or fight.</p>
Adverse Consequences	Addiction invariably involves adverse consequences in numerous areas of an individual's life, including physical, psychological, and social domains. In the screening instrument for substance abuse, <i>Questions 5, 9, 12, and 13</i> are designed to elicit adverse consequences of substance abuse. Examples of adverse physical consequences resulting from substance abuse include experiencing blackouts, injury and trauma, or withdrawal symptoms, or

² <http://www.ncbi.nlm.nih.gov/books/NBK64187/>

Table 1. Overview of SSI-SA Domains

SSI-SA Domain	Key Measurement Objectives
	<p>contracting an infectious disease associated with high risk sexual behaviors. One of the most serious health threats to people with substance use disorders, particularly those who inject drugs intravenously, is infection with HIV, the causative agent of AIDS.</p> <p>Adverse psychological consequences arising from substance abuse include depression, anxiety, mood changes, delusions, paranoia, and psychosis. Negative social consequences include involvement in arguments and fights; loss of employment, intimate relationships, and friends; and legal problems such as civil lawsuits or arrests for abuse, possession, or selling of illicit drugs.</p> <p>As an individual's use continues over time and addiction takes hold, adverse consequences tend to worsen. Thus, people in the very early stages of addiction may have fewer adverse consequences than those in the later stages. Individuals in the early stages of addiction may therefore not make the connection between their substance abuse and the onset of negative consequences. For this reason, some of the items directed at identifying substance related adverse consequences in the screening instrument attempt to obtain this information without making an overt association with substance abuse</p>
<p>Problem Recognition</p>	<p>Making a mental link between one's use of substances and the problems that result from it (such as difficulties in personal relationships or at work) is an important step in recognizing one's substance abuse problem. Questions 2, 4 and 13, 16 in the substance abuse screening instrument are problem recognition items. Some of these items ask about past contacts with intervention and treatment services, because both research and clinical experience indicate that a history of such contacts can be a valid indicator of substance abuse problems. Some individuals who have experienced negative consequences resulting from their substance abuse will report these problems during a screening assessment.</p> <p>Clients who show insight about the relationship between these negative consequences and their use of substances should be encouraged to seek help. Many, if not most, people who abuse substances, however, do not consciously recognize that they have a problem. Other reasons why a person may not disclose a substance abuse problem include denial, lack of insight, and mistrust of the interviewer. These individuals cannot be expected to respond affirmatively to "transparent" problem recognition items those in the form of direct questions, such as "Do you have a substance problem?" during a screening interview. For these individuals, questions must be worded indirectly in order to ascertain whether negative experiences have ensued from the use of substances.</p>
<p>Tolerance and Withdrawal</p>	<p>Substance abuse, particularly prolonged abuse, can cause a variety of physiological problems that are related to the development of tolerance and withdrawal. Questions 5 and 10 are aimed at determining whether an individual has experienced any of the signs of tolerance and withdrawal.</p> <p>Tolerance is defined as the need to use increasing amounts of a substance in order to create the same effect. If tolerance has developed and the individual stops using the substance of abuse, it is common for withdrawal effects to emerge.</p> <p>Withdrawal from stimulants and related drugs often includes symptoms of depression, agitation, and lethargy; withdrawal from depressants (including alcohol) often includes symptoms of anxiety, agitation, insomnia, and panic attacks; and, withdrawal from opioids produces agitation, anxiety, and physical symptoms such as abdominal pain, increased heart rate, and sweating.</p>

Assessment

American Society of Addiction Medicine (ASAM) Based Assessments³ ASAM's criteria, formerly known as the ASAM patient placement criteria, is the result of a collaboration that began in the 1980s to define one national set of criteria for providing outcome-oriented and results-based care in the treatment of addiction. Today the criteria have become the most widely used and comprehensive set of guidelines for placement, continued stay and transfer/discharge of patients with addiction and co-occurring conditions. ASAM's criteria are required in over 30 states. ASAM's criteria are an indispensable resource that addiction medicine professionals rely on to provide a nomenclature for describing the continuum of addiction services.

Addiction Severity Index (ASI)⁴ The ASI is a semi-structured interview designed to address seven potential problem areas in substance-abusing patients: medical status, employment and support, drug use, alcohol use, legal status, family/social status, and psychiatric status. In 1 hour, a skilled interviewer can gather information on recent (past 30 days) and lifetime problems in all of the problem areas. The ASI provides an overview of problems related to substance, rather than focusing on any single area.

Primary Treatment and Success Planning (Relapse Prevention)

As noted in SAMHSA's Treatment Improvement Protocol 47 (TIP 47), *Intensive Outpatient Services* is a multidimensional treatment modality that serves a variety of clients. It recognizes substance abuse as a chronic disorder requiring case management and the involvement of families, communities, and mutual-help groups in ongoing care. The blending of evidence-based interventions with community-based services has helped clinicians, clients, and family members understand that substance use disorders have complex biological, social, psychological, and spiritual dimensions.

The consensus in the drug and alcohol treatment field is that treatment programs must follow the 14 guiding principles for treatment effectiveness, they are:

1. Make treatment readily available.
2. Ease entry.
3. Build on existing motivation.
4. Enhance therapeutic alliance.
5. Make retention a priority.
6. Assess and address individual treatment needs.
7. Provide ongoing care.
8. Monitor abstinence.
9. Use mutual-help and other community-based supports.
10. Use medications if indicated.
11. Educate about substance abuse, recovery, and relapse.
12. Engage families, employers, and significant others.
13. Incorporate evidence-based approaches.
14. Improve program administration.

³ <http://www.asam.org/quality-practice/guidelines-and-consensus-documents/the-asam-criteria>

⁴ The ASI was developed in 1980 by A. Thomas McLellan, along with collaborators from the University of Pennsylvania's Center for the Studies of Addiction. The ASI was the first standardized assessment tool of its kind to measure the multiple dimensions of substance abuse.

The goals of our program match those supported in the treatment industry. In this regard we attempt to address the following general goals:

- To achieve abstinence
- To foster behavioral changes that support abstinence and a new lifestyle
- To facilitate active participation in community-based support systems (e.g., 12-Step fellowship)
- To assist clients in identifying and addressing a wide range of psychosocial problems (e.g., housing, employment, adherence to probation requirements)
- To assist clients in developing a positive support network
- To improve clients' problem solving skills and coping strategies

GEO substance abuse programs embrace these principles through the delivery of evidenced-based practices.

Living in Balance (LIB). The LIB: *Moving from a Life of Addiction to a Life of Recovery* curriculum, developed by the Hazelden Foundation, includes a variety of treatment and training sessions that can be delivered on an individual basis or in group settings. It incorporates relaxation exercises, role-play, discussions, and workbook assignments. The significant use of role-play helps offenders actively process personal issues and learn how to cope with everyday stressors.

LIB consists of psycho-educational and experiential sessions:

- *Psycho-Educational Sessions* cover topics such as drug education, relapse prevention, self-help groups, and sexually transmitted diseases
- *Experiential Sessions* are designed to enhance the participant's level of functioning in areas of life that are often neglected with prolonged substance use. This includes physical, emotional, and social well-being; adult education opportunities; vocational development; daily living skills; spirituality; sexuality; and recreation and leisure.

The LIB curriculum also includes the following advantages:

- A research-based treatment approach
- Twelve step/spiritual learning incorporated with cognitive behavioral learning
- Permits parallel treatment—offenders can begin at any stage of treatment
- Provides prepared sessions similar to a teacher's lesson plan
- Comprehensive, stand alone, and easy to implement
- Enhances existing programs
- Appropriate for all levels of substance abuse

Table 1. Living in Balance Curriculum		
Session	Name	Location – Binder/Tab
Session 1	Definitions, Terms, and Self Diagnosis	Core (Green) Binder-Tab 1
Session 2	Drug Education	Core (Green) Binder-Tab 2
Session 3	What Are Triggers?	Core (Green) Binder-Tab 3

Table 1. Living in Balance Curriculum		
Session	Name	Location – Binder/Tab
Session 4	Planning for Sobriety	Core (Green) Binder-Tab 4
Session 5	Alcohol and Tobacco	Core (Green) Binder-Tab 5
Session 6	Spirituality	Core (Green) Binder-Tab 6
Session 7	Sex, Drugs, and Alcohol	Core (Green) Binder-Tab 7
Session 8	Stress	Core (Green) Binder-Tab 8
Session 9	Skills for Stress	Core (Green) Binder-Tab 9
Session 10	Negative Emotions	Core (Green) Binder-Tab 10
Session 11	Anger and Communication	Core (Green) Binder-Tab 11
Session 12	Relapse Prevention, Part One	Core (Green) Binder-Tab 12
Session 13	Relapse Prevention, Part Two	Supplemental (Red) Binder-Tab 33
Session 14	Introduction to Self-Help Groups	Supplemental (Red) Binder -Tab 13
Session 15	The Twelve Steps	Supplemental (Red) Binder -Tab 14
Session 16	Physical Wellness	Supplemental (Red) Binder -Tab 18
Session 17	Problem Solving	Supplemental (Red) Binder -Tab 19
Session 18	Attitudes and Beliefs	Supplemental (Red) Binder -Tab 20
Session 19	Human Needs and Social Relationships	Supplemental (Red) Binder -Tab 21
Session 20	Educational and Vocational Goals	Supplemental (Red) Binder -Tab 25
Session 21	Money Management	Supplemental (Red) Binder -Tab 26
Session 22	Addiction and Loss	Supplemental (Red) Binder -Tab 30
Session 23	Grief: Responding to Loss	Supplemental (Red) Binder -Tab 31
Session 24	Effects of Drug Use on Mental Health	Co-occurring Disorders (Blue) Binder-Tab 34
Ancillary	Sexually Transmitted Diseases	Supplemental (Red) Binder-Tab 15
Ancillary	Focus on AIDS	Supplemental (Red) Binder -Tab 16
Ancillary	Nutrition and Exercise	Supplemental (Red) Binder -Tab 17
Ancillary	Family Matters	Supplemental (Red) Binder -Tab 22
Ancillary	You and Your Parents	Supplemental (Red) Binder -Tab 23
Ancillary	Child Development and Parenting Skills	Supplemental (Red) Binder -Tab 24
Ancillary	Insurance and Consumer Credit	Supplemental (Red) Binder -Tab 27
Ancillary	Sexual Abuse	Supplemental (Red) Binder -Tab 28

Session	Name	Location – Binder/Tab
Ancillary	Compulsive Sexual Behavior	Supplemental (Red) Binder -Tab 29
Ancillary	Spirituality and Personality	Supplemental (Red) Binder -Tab 32
Ancillary	What are Co-occurring Disorders?	Co-occurring Disorders (Blue) Binder-Tab 35
Ancillary	Comprehensive Treatment & Medications	Co-occurring Disorders (Blue) Binder-Tab 36
Ancillary	Phases of Dual Recovery	Co-occurring Disorders (Blue) Binder-Tab 37
Ancillary	Twelve Steps for COD	Co-occurring Disorders (Blue) Binder-Tab 38
Ancillary	Mutual Self Help Groups	Co-occurring Disorders (Blue) Binder-Tab 39
Ancillary	Mental Health Medications	Co-occurring Disorders (Blue) Binder-Tab 40
Ancillary	Relapse Prevention I	Co-occurring Disorders (Blue) Binder-Tab 41
Ancillary	Relapse Prevention II	Co-occurring Disorders (Blue) Binder-Tab 42
Ancillary	Seeking Help for COD	Co-occurring Disorders (Blue) Binder-Tab 43

Thinking for Change (T4C).⁵ T4C is designed to help participants change behavior by changing their thinking. T4C stresses interpersonal communication development and confronts thought patterns that can lead to problematic behaviors. The program has three components:

- **Cognitive Self-Change.** These lessons provide a thorough process for self-reflection. Lessons are concentrated on uncovering anti-social thoughts, feelings, attitudes, and beliefs.
- **Social Skills.** These lessons help participants engage in pro-social interactions. Lessons are based on self-understanding and an awareness of the impact that their actions have on others.
- **Problem Solving Skills.** Integrating the two other components, these lessons provide a step-by-step process for addressing challenges and stressful situations.

T4C is considered to be evidence-based, as it is supported by rigorous evaluations that demonstrate a reduction in recidivism for participants who completed the program.

T4C Lesson/Appendix	Subject
Lesson 1	Introduction
Lesson 2	Active Listening
Lesson 3	Asking Questions
Lesson 4	Giving Feedback
Lesson 5	Knowing Your Feelings

⁵ http://static.nicic.gov/l_library/025533.pdf

Table 2. Overview of T4C Curriculum

T4C Lesson/Appendix	Subject
Lesson 6	Thinking Controls Our Behavior
Lesson 7	Pay Attention to Our Thinking
Lesson 8	Recognize Risk
Lesson 9	Use New Thinking
Lesson 10	Thinking Check-In
Lesson 11	Understanding the Feelings of Others
Lesson 12	Making a Complaint
Lesson 13	Apologizing
Lesson 14	Responding to Anger
Lesson 15	Negotiating
Lesson 16	Introduction to Problem Solving
Lesson 17	Stop and Think
Lesson 18	State the Problem
Lesson 19	Set a Goal and Gather Information
Lesson 20	Practice Problem Solving Skills 1-3
Lesson 21	Think of Choices and Consequences
Lesson 22	Make a Plan
Lesson 23	Do and Evaluate
Lesson 24	Problem Solving- Application
Lesson 26	Nest Steps
Appendix A	Cognitive Self-Change After Care Template
Appendix B	Social Skills Aftercare Template
Appendix C	50 Social Skills
Appendix D	Problem Solving Skills Aftercare Template

C. Provide Individualized Substance Abuse Treatment Using Evidence-Based Principles, Practices, and Programs

In addition to the enhanced tiered pricing, programming, security and operational modifications outlined in our *Enhanced Residential Reentry Implementation Plan* proposal provided to the agency on August 29, under this *Intensive Outpatient Substance Abuse Treatment Program* GEO will provide participants in need of substance abuse treatment with targeted programming and resources (please also see *Figure 2*).

GEO's proposed *Intensive Outpatient Substance Abuse Treatment Program* will be based on individuals meeting ASAM criteria for *Intensive Outpatient Services* (ASAM Level 2.1). As noted earlier on *Page 1* of *Attachment 2*, groups and individual services would meet licensing standards regarding number of service hours and clinical oversight—permitting the DOC to refer substance abuse cases into a residential certified program that provides full assessment on need and immediate placement into treatment. This unique community-based service would be provided at the Cordova facility.

GEO offers the DOC a comprehensive methodology that depicts a logical approach to substance abuse treatment programming. This includes:

- i. **Screening**—GEO staff will screen all program participants referred to the *Intensive Outpatient Substance Abuse Treatment Program* using the *SSI-SA and SSI-SA Scoring Sheet*. Screening group sizes will be limited, and participants will be permitted to ask questions.
- ii. **Assessment**—GEO staff will administer the *ASI*, an ASAM-based assessment; assigning program participants to an appropriate level of treatment based on the results of the *ASI* assessment, ASAM criteria, previous participation in substance abuse treatment during incarceration (as applicable), and the recommendation of referring DOC personnel.
- iii. **Orientation**—GEO staff will conduct program orientations in order to introduce program participants to treatment, and program expectations.
- iv. **Primary Treatment**—Utilizing *LIB*, *T4C*, and additional research-based resources, GEO staff will provide *Intensive Outpatient Services* in order to help program participants change compulsive behaviors and cease substance use. GEO staff will facilitate on-site clinical groups, supplemental groups, milieu specific groups, and individual counseling sessions.
- v. **Success Planning (Relapse Prevention)**—Utilizing *LIB*, *T4C*, and additional research-based resources, GEO staff will follow a cognitive-behavioral model of the relapse process. A plan will be developed together with the participant and GEO staff to cope with high-risk situations and the participant's response to these situations. As part of success planning, a discharge plan will be developed with the participant to evaluate continued need for services after discharge from the program.

Intake: Screening, Assessment, and Orientation

Intake is focused on Screening (*SSI-SA*), Assessment (*ASI*), Orientation (*Intensive Outpatient*), and early treatment (*LIB* and *T4C*).

Intensive Outpatient Treatment

Designed to meet the diverse needs of individuals with substance use disorders, GEO's *Intensive Outpatient Substance Abuse Treatment Program* provides an alternative program to residential treatment and is intended for clients who meet the placement criteria.

Intensive Outpatient Services differs from residential treatment in the intensity of services delivered, context and structure. As noted in TIP 47 "Groups form the crux of most *Intensive Outpatient Treatment* programs. Several recent studies confirm that, for delivering relapse prevention training, a group approach is at least as effective as a one-on-one format (McKay et al. 1997; Schmitz et al. 1997). Group counseling allows programs to balance the cost of more expensive individual counseling services.

A group approach supports *Intensive Outpatient Treatment* participants by:

- Providing opportunities for participants to develop communication skills and participate in socialization experiences; this is particularly useful for individuals whose socializing has revolved around using drugs or alcohol
- Establishing an environment in which clients help, support, and, when necessary, confront one another
- Introducing structure and discipline into the often chaotic lives of clients
- Providing norms that reinforce healthful ways of interacting and a safe and supportive therapeutic milieu that is crucial for recovery
- Advancing individual recovery; group members who are further along in recovery can help other members
- Providing a venue for group leaders to transmit new information, teach new skills, and guide clients as they practice new behaviors (SAMSHA, TIP 47)

Participants receiving *Intensive Outpatient Services* will be placed in groups based on assessed need and treatment plan goals. These groups range from evidenced based cognitive behavioral, psycho-education, skill development, support, and interpersonal.

Success Planning (Relapse Prevention)

Designed to facilitate the participant's transition back into society and/or ongoing recovery, *Success Planning* incorporates steps taken to enroll participants in school or find employment, establishment of an aftercare plan, and transition to an *Outpatient/Day Reporting* setting.

STATE OF ALASKA

UNILATERAL AMENDMENT TO STANDARD CONTRACT FORM

Professional Services

1. Agency Contact Number	2034896
2. Contract Title	Anchorage Cordova & Midtown CRC
3. Optional Renewal?	No
Final Renewal Option	
4. Financial Coding	
5. Agency Assigned Encumbrance Number	
6. Amendment No.	Ten (10)

This agreement is between the State of Alaska,

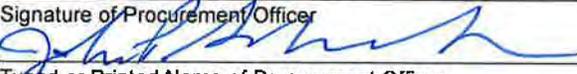
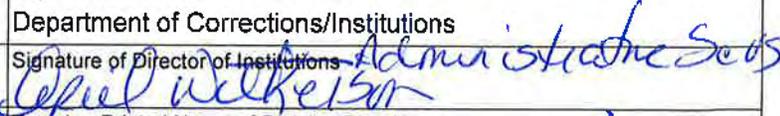
7. Department of Corrections hereafter the State, and

8. Contractor Cornell Corrections of Alaska, Inc. hereafter the Contractor

Mailing Address: One Park Place, 621 NW 53rd Street, Suite 700 City Boca Raton State Florida ZIP Code 33487

9. This Amendment Serves To:

A. Exercise final renewal option. Contract Period: July 1, 2017 through November 30, 2017. All other terms and conditions remain the same.

10. CONTRACTING AGENCY	
Department/Division Department of Corrections/Administrative Services	Department/Division Department of Corrections/Institutions
Signature of Procurement Officer 	Signature of Director of Institutions - Administrative Services 
Typed or Printed Name of Procurement Officer John Schauwecker, Procurement Manager, 907-465-3399- tel	Typed or Printed Name of Division Director April W. Kerson, Admin Services
Date 6/30/17	Date June 30, 2017

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>0</u>
4. Financial Coding 1004;2700;201014700;3020;5012
5. Agency Assigned Encumbrance Number
6. Amendment No. Eleven (11)

This agreement is between the State of Alaska,

7. Department of **Corrections** hereafter the State, and

8. Contractor **Cornell Corrections of Alaska, Inc. / Anchorage CRCs (260)** hereafter the Contractor

Mailing Address Street or P.O. Box City State ZIP Code
621 Northwest 53rd Street, Suite 700 Boca Raton, Florida 33487

9. Original period of performance FROM: **March 1, 2013** TO: **June 30, 2013**
10. Amended period of performance FROM: **July 1, 2017** TO: **November 30, 2017**

11. Previous amount of contract to date: **\$42,579,548.15**
12. Amount of this amendment: **\$3,315,009.35**
13. This amended contract shall not exceed a total of: **\$45,894,557.50**

14 In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The purpose of this contract amendment is to recognize the funds encumbered for tiered pricing structure with no minimum guarantee and to cover the additional period of performance from July 1, 2017 through November 30, 2017 for 260 beds (228 beds at Cordova and 32 beds at Midtown). This amendment also adds additional funds for the contractor to continue the Intensive Outpatient Substance Abuse Treatment Program that enhances the substance abuse component of the Department's existing residential reentry program at the Cordova Center for this period of performance, and as described in Amendment 9. The total cost for tiered pricing, 228 beds at Cordova and 32 beds at Midtown is: \$3,210,842.70 (see attached spreadsheet). The total cost for Intensive Outpatient Substance Abuse Treatment Program is \$20,833.33 x 5 months = \$104,166.65. The total cost of this amendment is \$3,210,842.70 + \$104,166.65 = \$3,315,009.35. Total pages in this Amendment: 3 pages. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$45,894,557.50**.

The period of performance under this contract has not changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. **CONTRACTOR**

Name of Firm
Cornell Corrections of Alaska, Inc.

Signature of Authorized Representative *Derrick D. Schofield* Date **7/11/17**

Typed or Printed Name of Authorized Representative
Derrick Schofield

Title
Vice President, Reentry Services

17. **CERTIFICATION:** I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.

16. **CONTRACTING AGENCY**

Department/Division
Corrections Division of Institution

Signature of Project Director *Bruce Busby* Date **7/12/17**

Typed or Printed Name of Project Director
Bruce Busby

Title
Director of Institutions

Signature of Head Contracting Agency or Designee *John Schauwecker* Date **7/12/17**

Typed or Printed Name of Authorizing Official
John Schauwecker

Title
Procurement Manager CPPB, C.P.M.

14. Continuation of amended provisions.

Summary of Changes

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. **New** total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

Cordova (Anc) 153 days

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$1,836,000.00
Tier Two (100-160)	\$85.00	60	\$780,300.00
Tier Three (161-200)	\$25.00	40	\$153,000.00
Tier Four (201-228)	\$14.00	28	\$59,976.00
Total Funding		228	\$2,829,276.00

Midtown (Anc) 153 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$229,500.00
Tier Two (13-20)	\$90.00	8	\$110,160.00
Tier Three (21-26)	\$30.00	6	\$27,540.00
Tier Four (27-32)	\$15.65	6	\$14,366.70
Total Funding		32	\$381,566.70

Cordova + Midtown Total	\$3,210,842.70
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>0</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Twelve (12)

This agreement is between the State of Alaska,			
7. Department of Corrections		hereafter the State, and	
8. Contractor Cornell Corrections of Alaska, Inc. / Anchorage CRCs (260)		hereafter the Contractor	
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box	City Boca Raton, Florida	State ZIP Code 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013		10. Amended period of performance FROM: December 1, 2017 TO: December 31, 2017	
11. Previous amount of contract to date: \$45,894,557.50	12. Amount of this amendment: \$671,396.23	13. This amended contract shall not exceed a total of: \$46,565,953.73	

14 In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

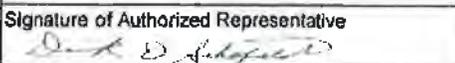
The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the funds encumbered for tiered pricing structure with no minimum guarantee and to cover the additional period of performance from December 1, 2017 through December 31, 2017 for 260 beds (228 beds at Cordova and 32 beds at Midtown). This amendment also adds additional funds for the contractor to continue the Intensive Outpatient Substance Abuse Treatment Program that enhances the substance abuse component of the Department's existing residential reentry program at the Cordova Center for this period of performance, and as described in Amendment 9. The total cost for tiered pricing, 228 beds at Cordova and 32 beds at Midtown is: \$650,562.90 (see attached spreadsheet). The total cost for Intensive Outpatient Substance Abuse Treatment Program is \$20,833.33 x 1 month = \$20,833.33. The total cost of this amendment is \$650,562.90 + \$20,833.33 = \$671,396.23. Total pages in this Amendment: 3 pages. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$46,565,953.73**.

The period of performance under this contract has changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. CONTRACTOR	17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.
Name of Firm Cornell Corrections of Alaska, Inc.	Signature of Head Contracting Agency or Designee  Date 11/30/17
Signature of Authorized Representative  Date 11/28/2017	
Typed or Printed Name of Authorized Representative Derrick Schofield	
Title Vice President, Reentry Services	
16. CONTRACTING AGENCY	Signature of Head Contracting Agency or Designee  Date 11/30/17
Department/Division Corrections, Division of Institution	Typed or Printed Name of Authorizing Official John Schauwecker
Signature of Project Director  Date 11/28/17	Title Procurement Manager CPPB, C.P.M.
Typed or Printed Name of Project Director Jacob Wyckoff	
Title Director of Institutions	

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA)
3. Optional renewal? Yes or no Years remaining not including this renewal
4. Financial coding assigned by the agency for billing purposes
5. Encumbrance number assigned to this contract by the agency
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address
9. Original period of performance, including previous amendments
10. Amended period of performance of this document
11. Total date not including this amendment.
12. Amount of this amendment
13. New total not to exceed including this amendment
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address
17. Your division project director's name and signature

Cordova (Anc) 31 days

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$372,000.00
Tier Two (100-160)	\$85.00	60	\$158,100.00
Tier Three (161-200)	\$25.00	40	\$31,000.00
Tier Four (201-228)	\$14.00	28	\$12,152.00
Total Funding		228	\$573,252.00

Midtown (Anc) 31 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$46,500.00
Tier Two (13-20)	\$90.00	8	\$22,320.00
Tier Three (21-26)	\$30.00	6	\$5,580.00
Tier Four (27-32)	\$15.65	6	\$2,910.90
Total Funding		32	\$77,310.90

Cordova + Midtown Total	\$650,562.90
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u> </u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Thirteen (13)

This agreement is between the State of Alaska,

7. Department of **Corrections** hereafter the State, and

8. Contractor **Cornell Corrections of Alaska, Inc. / Anchorage CRCs (260)** hereafter the Contractor

Mailing Address **621 Northwest 53rd Street, Suite 700** Street or P.O. Box **Boca Raton, Florida 33487** City State ZIP Code

9. Original period of performance FROM: **March 1, 2013** TO: **June 30, 2013** 10. Amended period of performance FROM: **January 1, 2018** TO: **January 31, 2018**

11. Previous amount of contract to date: **\$46,565,953.73** 12. Amount of this amendment: **\$671,396.23** 13. This amended contract shall not exceed a total of: **\$47,237,349.96**

14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the funds encumbered for tiered pricing structure with no minimum guarantee and to cover the additional period of performance from January 1, 2018 through January 31, 2018 for 260 beds (228 beds at Cordova and 32 beds at Midtown). This amendment also adds additional funds for the contractor to continue the Intensive Outpatient Substance Abuse Treatment Program that enhances the substance abuse component of the Department's existing residential reentry program at the Cordova Center for this period of performance, and as described in Amendment 9. The total cost for tiered pricing, 228 beds at Cordova and 32 beds at Midtown is: \$650,562.90 (see attached spreadsheet). The total cost for Intensive Outpatient Substance Abuse Treatment Program is \$20,833.33 x 1 month = \$20,833.33. The total cost of this amendment is \$650,562.90 + \$20,833.33 = \$671,396.23. Total pages in this Amendment: 3 pages. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$47,237,349.96**.
The period of performance under this contract has changed.
IN WITNESS WHEREOF the parties hereto have executed this amendment.
NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

<p>15. CONTRACTOR</p> <p>Name of Firm Cornell Corrections of Alaska, Inc.</p> <p>Signature of Authorized Representative Date <i>Derrick D. Schofield</i> 12/19/2017</p> <p>Typed or Printed Name of Authorized Representative Derrick Schofield</p> <p>Title Vice President, Reentry Services</p>	<p>17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.</p>
<p>18. CONTRACTING AGENCY</p> <p>Department/Division Corrections, Division of Institution</p> <p>Signature of Project Director Date <i>Jacob Wyckoff</i> 12/20/17</p> <p>Typed or Printed Name of Project Director Jacob Wyckoff</p> <p>Title Director of Institutions</p>	<p>Signature of Head Contracting Agency or Designee Date <i>John Schauwecker</i> 12/30/17</p> <p>Typed or Printed Name of Authorizing Official John Schauwecker</p> <p>Title Procurement Manager CPPB, C.P.M.</p>

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. New total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

Cordova (Anc) 31 days

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$372,000.00
Tier Two (100-160)	\$85.00	60	\$158,100.00
Tier Three (161-200)	\$25.00	40	\$31,000.00
Tier Four (201-228)	\$14.00	28	\$12,152.00
Total Funding		228	\$573,252.00

Midtown (Anc) 31 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$46,500.00
Tier Two (13-20)	\$90.00	8	\$22,320.00
Tier Three (21-26)	\$30.00	6	\$5,580.00
Tier Four (27-32)	\$15.65	6	\$2,910.90
Total Funding		32	\$77,310.90

Cordova + Midtown Total	\$650,562.90
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>0</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Fourteen (14)

This agreement is between the State of Alaska,				
7. Department of Corrections		hereafter the State, and		
8. Contractor Cornell Corrections of Alaska, Inc. / Anchorage CRCs (260)		hereafter the Contractor		
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box	City Boca Raton, Florida	State 33487	ZIP Code
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013		10. Amended period of performance FROM: February 1, 2018 TO: June 30, 2018		
11. Previous amount of contract to date: \$47,237,349.96	12. Amount of this amendment: \$3,252,051.65	13. This amended contract shall not exceed a total of: \$50,489,401.61		

14 In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary)

The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the tiered pricing structure with no minimum guarantee and to cover the additional period of performance from February 1, 2018 through June 30, 2018 for 260 beds (228 beds at Cordova and 32 beds at Midtown). This amendment also provides for the contractor to continue the intensive Outpatient Substance Abuse Treatment Program that enhances the substance abuse component of the Department's existing residential reentry program at the Cordova Center for this period of performance, and as described in Amendment 9. The total cost for tiered pricing, 228 beds at Cordova and 32 beds at Midtown is: \$3,147,885.00 (see attached spreadsheet). The total cost for Intensive Outpatient Substance Abuse Treatment Program is \$20,833.33 x 5 month = \$104,166.65. The total cost of this amendment is \$3,147,885.00 + \$104,166.65 = \$3,252,051.65. Total pages in this Amendment: 3 pages. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$50,489,401.61**.

The period of performance under this contract has changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. CONTRACTOR		17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in	
Name of Firm Cornell Corrections of Alaska, Inc.		the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record,	
Signature of Authorized Representative <i>Derrick D. Schofield</i>	Date 01/31/2018	Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes	
Typed or Printed Name of Authorized Representative Derrick Schofield		tampering with public records punishable under AS 11.58.815 - .820. Other disciplinary action may be taken up to and including dismissal.	
Title Vice President, Reentry Services		Signature of Head Contracting Agency or Designee <i>John Schauwecker</i>	
16. CONTRACTING AGENCY		Date 1/31/18	
Department/Division Corrections, Division of Institution		Typed or Printed Name of Authorizing Official John Schauwecker	
Signature of Project Director <i>Jacob A. Wyckoff</i>	Date 1/31/18	Title Procurement Manager CPPB, C.P.M.	
Typed or Printed Name of Project Director Jacob Wyckoff			
Title Director of Institutions			

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

**AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS**

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
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6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. New total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

Cordova (Anc) 150 days

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$1,800,000.00
Tier Two (100-160)	\$85.00	60	\$765,000.00
Tier Three (161-200)	\$25.00	40	\$150,000.00
Tier Four (201-228)	\$14.00	28	\$58,800.00
Total Funding		228	\$2,773,800.00

Midtown (Anc) 150 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$225,000.00
Tier Two (13-20)	\$90.00	8	\$108,000.00
Tier Three (21-26)	\$30.00	6	\$27,000.00
Tier Four (27-32)	\$15.65	6	\$14,085.00
Total Funding		32	\$374,085.00

Cordova + Midtown Total	\$3,147,885.00
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STATE OF ALASKA
AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>0</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Fifteen (15)

This agreement is between the State of Alaska,	
7. Department of Corrections	hereafter the State, and
8. Contractor GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)	hereafter the Contractor
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box City State ZIP Code Boca Raton, Florida 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013	10. Amended period of performance FROM: February 1, 2018 TO: June 30, 2018
11. Previous amount of contract to date: \$47,237,349.96	12. Amount of this amendment: \$0.00
13. This amended contract shall not exceed a total of: \$50,489,401.61	

14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect (Use reverse for continuation of amended provisions if necessary.)
The purpose of this contract amendment recognizes the change in entity name as described in the attached letter dated January 17, 2018 (1 page) and no other terms and conditions of the contract are changed as a result of this change in entity name. Total pages in this Amendment: 3 pages. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$50,489,401.61**.
The period of performance under this contract has changed.
IN WITNESS WHEREOF the parties hereto have executed this amendment.
NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. CONTRACTOR	
Name of Firm GEO Reentry of Alaska, Inc.	
Signature of Authorized Representative 	Date 03/21/2018
Typed or Printed Name of Authorized Representative Derrick Schofield	
Title Vice President, Reentry Services	
16. CONTRACTING AGENCY	
Department/Division Corrections, Division of Institution	
Signature of Project Director 	Date 4/9/18
Typed or Printed Name of Project Director Jacob Wyckoff	
Title Director of Institutions	

17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.	
Signature of Head Contracting Agency or Designee 	Date 4/9/18
Typed or Printed Name of Authorizing Official John Schauwecker	
Title Procurement Manager CPPB, C.P.M.	

14. Continuation of amended provisions

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #15

Change entity name from Cornell Corrections of Alaska, Inc. to GEO Rcentry of Alaska, Inc.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOLA)
3. Obligor's name? Yes or no. Years remaining not including this renewal
4. Financial coding assigned by the agency for billing purposes
5. Encumbrance number assigned to this contract by the agency
6. Amendment number. How many to date for this contract including this one?
7. Department
8. Contractor's name and address
9. Original period of performance, including previous amendments
10. Amended period of performance of this document
11. Total date not including this amendment
12. Amount of this amendment
13. New total date to exceed including this amendment
14. This section must contain all material changes from the contract such as: the new total net to exceed amount and the new period of performance. If no changes being made, write "none". This section also requires the number of years.
15. Contractor's name, signature, and address
16. Vendor's name, signature, and address
17. Vendor's name, signature, and address



Corporate Headquarters
One Park Place, Suite 700
821 Northwest 53rd Street
Boca Raton, Florida 33487

TEL: 561 893 0101
888 301 4438
FAX: 561 443 1633
www.geogroup.com

January 17, 2018

Michael Lim, Procurement Specialist III
Alaska Department of Corrections
802 3rd Street
Douglas, AK 99824-5412

Sent via E-mail

**Re: Contract 2034896 (Anchorage CRC's), 170010351 (Northstar), 2044905 (Seaside),
2024894 (Tundra) – Name Change Notification**

Dear Mr. Lim:

This letter shall serve as notification of the change in entity name on the above referenced contracts from Cornell Corrections of Alaska, Inc. to GEO Reentry of Alaska, Inc. This change is in name only and the following TAX-ID and DUNS number will continue to be utilized:

Tax-Id Number: 76-0578707
DUNS: 025336676

If this change is acceptable, please issue a modification to the above referenced contracts to formalize the change contractually. If we can provide additional information or clarification, please do not hesitate to contact me directly at (561) 999-7359.

Sincerely,

Amber D. Martin
Executive Vice President, Contract Administration

cc: Ann Schlarb, President GEO Care
Derrick Schofield, Executive Vice President
Continuum of Care and Reentry Services

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>0</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Sixteen (16)

This agreement is between the State of Alaska,				
7. Department of Corrections		hereafter the State, and		
8. Contractor GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)		hereafter the Contractor		
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box	City Boca Raton, Florida	State 33487	ZIP Code
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013		10. Amended period of performance FROM: February 1, 2018 TO: June 30, 2018		
11. Previous amount of contract to date: \$50,489,401.61	12. Amount of this amendment: (\$41,666.66)	13. This amended contract shall not exceed a total of: \$50,447,734.95		

14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The purpose of this contract amendment is to delete the Intensive Outpatients Substance Abuse Treatment Program in its entirety effective May 1, 2018. This amendment reduces the contract amount by \$20,833.33 x 2 months = \$41,666.66. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$50,447,734.95**.
 The period of performance under this contract has changed.
 IN WITNESS WHEREOF the parties hereto have executed this amendment.
NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. CONTRACTOR		17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.	
Name of Firm GEO Reentry of Alaska, Inc.			
Signature of Authorized Representative 	Date 04/18/2018		
Typed or Printed Name of Authorized Representative Derrick Schofield			
Title Vice President, Reentry Services			
16. CONTRACTING AGENCY			
Department/Division Corrections, Division of Institution		Date 4/30/18	
Signature of Project Director 	Date 4/30/18	Typed or Printed Name of Authorizing Official John Schauwecker	
Typed or Printed Name of Project Director Jacob Wyckoff		Title Procurement Manager CPPB, C.P.M.	
Title Director of Institutions			

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #15

Change entity name from Cornell Corrections of Alaska, Inc. to GEO Reentry of Alaska, Inc.

Amendment #16

Eliminates Intensive Outpatient Substance Abuse Treatment Program effective May 1, 2018.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA)
3. Optional renewal? Yes or no Years remaining not including this renewal
4. Financial coding assigned by the agency for billing purposes
5. Encumbrance number assigned to this contract by the agency
6. Amendment number How many to date for this contract including this one?
7. Department
8. Contractor's name and address
9. Original period of performance, including previous amendments
10. Amended period of performance of this document
11. Total date not including this amendment
12. Amount of this amendment
13. New total not to exceed including this amendment
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by
15. Contractor's name, signature, and address
16. Your division project director's name and signature
- 17.

STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPs Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>0</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Seventeen (17)

This agreement is between the State of Alaska,

7. Department of Corrections	hereafter the State, and
8. Contractor GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)	hereafter the Contractor
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box Boca Raton, Florida 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013	10. Amended period of performance FROM: July 1, 2018 TO: July 31, 2018
11. Previous amount of contract to date: \$50,447,734.95	12. Amount of this amendment: 650,562.90
13. This amended contract shall not exceed a total of: \$51,098,297.85	

14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the tiered pricing structure with no minimum guarantee and to cover the additional period of performance from July 1, 2018 through July 31, 2018 for 260 beds (228 beds at Cordova and 32 beds at Midtown). Attached is the pricing structure spreadsheet. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$51,098,297.85**.
The period of performance under this contract has changed.
IN WITNESS WHEREOF the parties hereto have executed this amendment.
NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. CONTRACTOR	17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.
Name of Firm GEO Reentry of Alaska, Inc.	Signature of Head Contracting Agency or Designee <i>John Schauwecker</i> Date 6/30/18
Signature of Authorized Representative <i>Derrick Schofield</i>	
Date 06/29/2018 6:45 PM EDT	
Typed or Printed Name of Authorized Representative Derrick Schofield	
Title Vice President, Reentry Services	Typed or Printed Name of Authorizing Official John Schauwecker
16. CONTRACTING AGENCY	Title Procurement Manager CPPB, C.P.M.
Department/Division Corrections, Division of Institution	
Signature of Project Director <i>Jacob Wyckoff</i>	
Date 6/29/18	
Typed or Printed Name of Project Director Jacob Wyckoff	
Title Director of Institutions	

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #15

Change entity name from Cornell Corrections of Alaska, Inc. to GEO Reentry of Alaska, Inc.

Amendment #16

Eliminates Intensive Outpatient Substance Abuse Treatment Program effective May 1, 2018.

Amendment #17

Increase period of performance from July 1, 2018 through July 31, 2018.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing
2. Authority to Snek Professional Services (ASPS) number assigned by Department of Administration (DOA)
3. Optional renewal? Yes or no Years remaining not including this renewal
4. Financial coding assigned by the agency for billing purposes
5. Encumbrance number assigned to this contract by the agency
6. Amendment number How many to date for this contract including this one?
7. Department
8. Contractor's name and address
9. Original period of performance, including previous amendments
10. Amended period of performance of this document
11. Total date not including this amendment
12. Amount of this amendment
13. New total not to exceed including this amendment
14. The section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same". This section also requests the number of years, months and days the contract is either increased or decreased by
16. Contractor's name, signature, and address
17. Your division project director's name and signature

Cordova (Anc) 31 days

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$372,000.00
Tier Two (100-160)	\$85.00	60	\$158,100.00
Tier Three (161-200)	\$25.00	40	\$31,000.00
Tier Four (201-228)	\$14.00	28	\$12,152.00
Total Funding		228	\$573,252.00

Midtown (Anc) 31 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$46,500.00
Tier Two (13-20)	\$90.00	8	\$22,320.00
Tier Three (21-26)	\$30.00	6	\$5,580.00
Tier Four (27-32)	\$15.65	6	\$2,910.90
Total Funding		32	\$77,310.90

Cordova + Midtown Total	\$650,562.90
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1 Agency Contact Number 2034896
2 ASPS Number 2013-2000-1512
3 Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining 0
4 Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5 Agency Assigned Encumbrance Number
6. Amendment No Eighteen (18)

This agreement is between the State of Alaska,			
7 Department of Corrections		hereafter the State, and	
8 Contractor GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)		hereafter the Contractor	
Mailing Address 621 Northwest 53rd Street, Suite 700		City State ZIP Code Boca Raton, Florida 33487	
9 Original period of performance FROM: March 1, 2013 TO: June 30, 2013		10 Amended period of performance FROM: August 1, 2018 TO: August 31, 2018	
11. Previous amount of contract to date \$51,098,297.85	12 Amount of this amendment: 650,562.90	13. This amended contract shall not exceed a total of: \$51,748,860.75	

14 In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the tiered pricing structure with no minimum guarantee and to cover the additional period of performance from August 1, 2018 through August 31, 2018 for 260 beds (228 beds at Nordova and 32 beds at Midtown). Attached is the pricing structure spreadsheet. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$51,748,860.75**.
The period of performance under this contract has changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15 CONTRACTOR		17 CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - 820. Other disciplinary action may be taken up to and including dismissal!	
Name of Firm GEO Reentry of Alaska, Inc.		Signature of Head Contracting Agency or Designee Date 7/30/18 Typed or Printed Name of Authorizing Official John Schauwecker Title Procurement Manager CPPB, C.P.M.	
Signature of Authorized Representative 			
Typed or Printed Name of Authorized Representative Derrick D. Schofield			
Title Executive Vice President			
Date 07/26/2018			
16. CONTRACTING AGENCY		Signature of Project Director Date 7.2.18	
Department/Division Corrections, Division of Institution		Typed or Printed Name of Project Director Sidney Wood Title Acting Director of Institutions	
Signature of Project Director 			
Typed or Printed Name of Project Director Sidney Wood			
Title Acting Director of Institutions			

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #15

Change entity name from Cornell Corrections of Alaska, Inc. to GEO Reentry of Alaska, Inc.

Amendment #16

Eliminates Intensive Outpatient Substance Abuse Treatment Program effective May 1, 2018.

Amendment #17

Increase period of performance from July 1, 2018 through July 31, 2018.

Amendment #18

Increase period of performance from August 1, 2018 through August 31, 2018.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR ENTRY DEFINITIONS

1. Agency assigned contract number(s) (contract, reference, and being
2. Authority to Seek Professional Services (APPS) number assigned by Department of Administration (DOA)
3. Option: renewal? Yes or no. Years remaining not including this renewal
4. Financial coding assigned by the agency for billing purposes
5. Estimating number assigned to this contract by the agency
6. Amendment number. Is new entity to date for this contract, including this one?
7. Department
8. Contractor name and address
9. Original period of performance, including periods of amendments
10. Amended period of performance of this amendment
11. Termination date including this amendment
12. Amount of this amendment
13. New total not to exceed including this amendment
14. This section shall contain all material changes from the contract such as the new, third party to succeed and/or the new period of performance. If no change is being made, write "none". This section also requests the number of years, months and days the contract is either increased or decreased by
15. Contractor's name, agent name, and address
16. Contractor's previous director's name and signature
- 17.

Cordova (Anc) 31 days from August 1-31, 2018

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$372,000.00
Tier Two (100-160)	\$85.00	60	\$158,100.00
Tier Three (161-200)	\$25.00	40	\$31,000.00
Tier Four (201-228)	\$14.00	28	\$12,152.00
Total Funding		228	\$573,252.00

Midtown (Anc) 31 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$46,500.00
Tier Two (13-20)	\$90.00	8	\$22,320.00
Tier Three (21-26)	\$30.00	6	\$5,580.00
Tier Four (27-32)	\$15.65	6	\$2,910.90
Total Funding		32	\$77,310.90

Cordova + Midtown Total	\$650,562.90
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining 0
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Nineteen (19)

This agreement is between the State of Alaska,			
7. Department of Corrections		hereafter the State, and	
8. Contractor GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)		hereafter the Contractor	
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box	City Boca Raton, Florida	State 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013		10. Amended period of performance FROM: September 1, 2018 TO: September 30, 2018	
11. Previous amount of contract to date: \$51,748,860.75	12. Amount of this amendment: 629,577.00	13. This amended contract shall not exceed a total of: \$52,378,437.75	

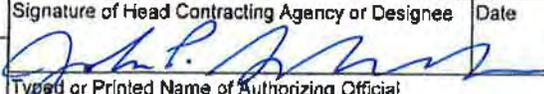
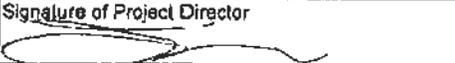
14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

The Department of Corrections is exercising its rights under Section 3 20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the tiered pricing structure with no minimum guarantee and to cover the additional period of performance from September 1, 2018 through September 31, 2018 for 260 beds (228 beds at Cordova and 32 beds at Midtown). Attached is the pricing structure spreadsheet. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$52,378,437.75**.
The period of performance under this contract has changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15. CONTRACTOR		17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.	
Name of Firm GEO Reentry of Alaska, Inc.		Signature of Head Contracting Agency or Designee  8/31/18	
Signature of Authorized Representative 	Date 08/24/2018		
Typed or Printed Name of Authorized Representative Derrick D. Schofield			
Title Executive Vice President			
16. CONTRACTING AGENCY		Typed or Printed Name of Authorizing Official John Schauwecker	
Department/Division Corrections, Division of Institution		Title Procurement Manager CPPB, C.P.M.	
Signature of Project Director 	Date 8.29.18		
Typed or Printed Name of Project Director Sidney Wood			
Title Acting Director of Institutions			

Summary of Changes:**Amendment #1**

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #15

Change entity name from Cornell Corrections of Alaska, Inc. to GEO Reentry of Alaska, Inc.

Amendment #16

Eliminates Intensive Outpatient Substance Abuse Treatment Program effective May 1, 2018.

Amendment #17

Increase period of performance from July 1, 2018 through July 31, 2018.

Amendment #18

Increase period of performance from August 1, 2018 through August 31, 2018.

Amendment #19

Increase period of performance from September 1, 2018 through September 30, 2018.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date **not** including this amendment.
12. Amount of this amendment.
13. **New** total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

Cordova (Anc) 30 days from September 1-30, 2018

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$360,000.00
Tier Two (100-160)	\$85.00	60	\$153,000.00
Tier Three (161-200)	\$25.00	40	\$30,000.00
Tier Four (201-228)	\$14.00	28	\$11,760.00
Total Funding		228	\$554,760.00

Midtown (Anc) 30 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$45,000.00
Tier Two (13-20)	\$90.00	8	\$21,600.00
Tier Three (21-26)	\$30.00	6	\$5,400.00
Tier Four (27-32)	\$15.65	6	\$2,817.00
Total Funding		32	\$74,817.00

Cordova + Midtown Total	\$629,577.00
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining 0
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Twenty (20)

This agreement is between the State of Alaska,

7. Department of **Corrections** hereafter the State, and

8. Contractor **GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)** hereafter the Contractor

Mailing Address **621 Northwest 53rd Street, Suite 700** Street or P.O. Box **Boca Raton, Florida 33487** City State ZIP Code

9. Original period of performance FROM: **March 1, 2013** TO: **June 30, 2013** 10. Amended period of performance FROM: **October 1, 2018** TO: **October 31, 2018**

11. Previous amount of contract to date: \$52,378,437.75	12. Amount of this amendment: \$650,562.90	13. This amended contract shall not exceed a total of: \$53,029,000.65
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14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows. All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

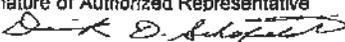
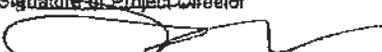
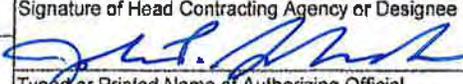
The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the tiered pricing structure with no minimum guarantee and to cover the additional period of performance from October 1, 2018 through October 31, 2018 for 260 beds (228 beds at Cordova and 32 beds at Midtown). Attached is the pricing structure spreadsheet. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$53,029,000.65**.

The period of performance under this contract has changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

<p>15. CONTRACTOR</p> <p>Name of Firm GEO Reentry of Alaska, Inc.</p> <p>Signature of Authorized Representative  Date 09/27/2018</p> <p>Typed or Printed Name of Authorized Representative Derrick D. Schofield</p> <p>Title Executive Vice President</p>	<p>17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.</p>
<p>16. CONTRACTING AGENCY</p> <p>Department/Division Corrections, Division of Institution</p> <p>Signature of Project Director  Date 9.27.18</p> <p>Typed or Printed Name of Project Director Sidney Wood</p> <p>Title Acting Director of Institutions</p>	<p>Signature of Head Contracting Agency or Designee  Date 9/28/18</p> <p>Typed or Printed Name of Authorizing Official John Schauwecker</p> <p>Title Procurement Manager CPPB, C.P.M.</p>

14. Continuation of amended provisions.

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #15

Change entity name from Cornell Corrections of Alaska, Inc. to GEO Reentry of Alaska, Inc.

Amendment #16

Eliminates Intensive Outpatient Substance Abuse Treatment Program effective May 1, 2018.

Amendment #17

Increase period of performance from July 1, 2018 through July 31, 2018.

Amendment #18

Increase period of performance from August 1, 2018 through August 31, 2018.

Amendment #19

Increase period of performance from September 1, 2018 through September 30, 2018.

Amendment #20

Increase period of performance from October 1, 2018 through October 31, 2018.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. New total not to exceed including this amendment.
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

Cordova (Anc) 31 days from October 1-31, 2018

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$372,000.00
Tier Two (100-160)	\$85.00	60	\$158,100.00
Tier Three (161-200)	\$25.00	40	\$31,000.00
Tier Four (201-228)	\$14.00	28	\$12,152.00
Total Funding		228	\$573,252.00

Midtown (Anc) 31 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$46,500.00
Tier Two (13-20)	\$90.00	8	\$22,320.00
Tier Three (21-26)	\$30.00	6	\$5,580.00
Tier Four (27-32)	\$15.65	6	\$2,910.90
Total Funding		32	\$77,310.90

Cordova + Midtown Total	\$650,562.90
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining <u>0</u>
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Twenty-one (21)

This agreement is between the State of Alaska,	
7. Department of Corrections	hereafter the State, and
8. Contractor GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)	hereafter the Contractor
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box Boca Raton, Florida 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013	10. Amended period of performance FROM: November 1, 2018 TO: December 31, 2018
11. Previous amount of contract to date: \$53,029,000.65	12. Amount of this amendment: \$1,280,139.90
13. This amended contract shall not exceed a total of: \$54,309,140.55	

14 In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)

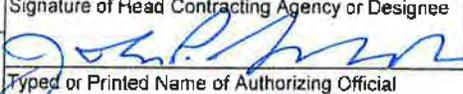
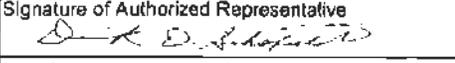
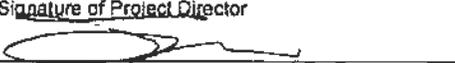
The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the tiered pricing structure with no minimum guarantee and to cover the additional period of performance from November 1, 2018 through December 31, 2018 for 260 beds (228 beds at Cordova and 32 beds at Midtown). Attached is the pricing structure spreadsheet. All other terms and condition remain unchanged.

In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed **\$54,309,140.55**.

The period of performance under this contract has changed.

IN WITNESS WHEREOF the parties hereto have executed this amendment.

NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.

15 CONTRACTOR	17 CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11 56.815 - .820. Other disciplinary action may be taken up to and including dismissal.
Name of Firm GEO Reentry of Alaska, Inc.	Signature of Head Contracting Agency or Designee  Date 10/31/18
Signature of Authorized Representative  Date 10/29/2018	
Typed or Printed Name of Authorized Representative Derrick D. Schofield	
Title Executive Vice President	
16. CONTRACTING AGENCY	Typed or Printed Name of Authorizing Official John Schauwecker
Department/Division Corrections, Division of Institution	Title Procurement Manager CPPB, C.P.M.
Signature of Project Director  Date 10-31-18	
Typed or Printed Name of Project Director Sidney Wood	
Title Acting Director of Institutions	

Summary of Changes:

Amendment #1

Increase the period of performance from July 1, 2013 through June 30, 2014. Increase regular bed rate from \$82.34 to \$82.92 (.71% CPI).

Amendment #2

Increase the period of performance from July 1, 2014 through June 30, 2015. Increase regular bed rate from \$82.92 to \$84.57. (2% CPI).

Amendment #3

Increase the period of performance from July 1, 2015 through June 30, 2016.

Amendment #4

No CPI increase. Regular bed rate at \$84.57. Per diem rate at \$13.00.

Amendment #5

Reduce regular beds from 220 to 120 and reduce per diem beds from 36 to 18. Regular bed rate remains \$84.57 and per diem rate remains \$13.00.

Amendment #6

Increase period of performance from July 1, 2016 through June 30, 2017.

Amendment #7

Consolidate Parkview and Cordova beds at the Cordova site. No CPI increase. Encumber funds for Regular bed rate at \$84.57 and Per diem rate at \$13.00.

Amendment #8

Change from guaranteed regular bed rate to best-value tiered pricing/full utilization of available beds.

Amendment #9

Add Intensive Outpatient Substance Abuse Treatment Program.

Amendment #10

Increase period of performance from July 1, 2017 through November 30, 2017. (Unilateral Amendment).

Amendment #11

Increase period of performance from July 1, 2017 through November 30, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #12

Increase period of performance from December 1, 2017 through December 31, 2017, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #13

Increase period of performance from January 1, 2018 through January 31, 2018, encumber funds and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #14

Increase period of performance from February 1, 2018 through June 30, 2018 and continue Intensive Outpatient Substance Abuse Treatment Program.

Amendment #15

Change entity name from Cornell Corrections of Alaska, Inc. to GEO Reentry of Alaska, Inc.

Amendment #16

Eliminates Intensive Outpatient Substance Abuse Treatment Program effective May 1, 2018.

Amendment #17

Increase period of performance from July 1, 2018 through July 31, 2018.

Amendment #18

Increase period of performance from August 1, 2018 through August 31, 2018.

Amendment #19

Increase period of performance from September 1, 2018 through September 30, 2018.

Amendment #20

Increase period of performance from October 1, 2018 through October 31, 2018.

Amendment #21

Increase period of performance from November 1, 2018 through December 31, 2018.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. **New total not to exceed including this amendment.**
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

Cordova (Anc) 61 days from November 1 through December 31, 2018

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$732,000.00
Tier Two (100-160)	\$85.00	60	\$311,100.00
Tier Three (161-200)	\$25.00	40	\$61,000.00
Tier Four (201-228)	\$14.00	28	\$23,912.00
Total Funding		228	\$1,128,012.00

Midtown (Anc) 61 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$91,500.00
Tier Two (13-20)	\$90.00	8	\$43,920.00
Tier Three (21-26)	\$30.00	6	\$10,980.00
Tier Four (27-32)	\$15.65	6	\$5,727.90
Total Funding		32	\$152,127.90

Cordova + Midtown Total	\$1,280,139.90
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STATE OF ALASKA

AMENDMENT TO PROFESSIONAL SERVICES CONTRACT

1. Agency Contact Number 2034896
2. ASPS Number 2013-2000-1512
3. Optional Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Years remaining 0
4. Financial Coding 1004;2700;201014700;3020;5012;1600000004 1004;2700;201014700;3020;5012;1600000005
5. Agency Assigned Encumbrance Number
6. Amendment No. Twenty-two (22)

This agreement is between the State of Alaska,		
7. Department of Corrections		hereafter the State, and
8. Contractor GEO Reentry of Alaska, Inc. / Anchorage CRCs (260)		hereafter the Contractor
Mailing Address 621 Northwest 53rd Street, Suite 700	Street or P.O. Box	City State ZIP Code Boca Raton, Florida 33487
9. Original period of performance FROM: March 1, 2013 TO: June 30, 2013		10. Amended period of performance FROM: January 1, 2019 TO: February 28, 2019
11. Previous amount of contract to date: \$54,309,140.55	12. Amount of this amendment: \$1,238,168.10	13. This amended contract shall not exceed a total of: \$55,547,308.65
<p>14. In accordance with the provisions of the above referenced contract, the parties to that contract agree that the services to be performed by the contractor under the contract are amended as follows: All other terms and conditions of the contract remain in effect. (Use reverse for continuation of amended provisions if necessary.)</p> <p>The Department of Corrections is exercising its rights under Section 3.20 Contract Extension, until a new resultant contract is completed. This contract amendment is to recognize the tiered pricing structure with no minimum guarantee and to cover the additional period of performance from January 1, 2019 through February 28, 2019 for 260 beds (228 beds at Cordova and 32 beds at Midtown). Attached is the pricing structure spreadsheet. All other terms and condition remain unchanged.</p> <p>In full consideration of the contractor's performance under and including this amendment, the State shall pay the contractor a new total not to exceed \$55,547,308.65. The period of performance under this contract has changed. IN WITNESS WHEREOF the parties hereto have executed this amendment.</p> <p>NOTICE! This amendment has no effect until signed by the head of the contracting agency, procurement officer or designee.</p>		
15. CONTRACTOR		17. CERTIFICATION: I certify that the facts herein and on supporting documents are correct, that this voucher constitutes a legal charge against funds and appropriations cited, that sufficient funds are encumbered to pay this obligation, or that there is a sufficient balance in the appropriation cited to cover this obligation. I am aware that to knowingly make or allow false entries or alterations on a public record, Or knowingly destroy, mutilate, suppress, conceal, remove or otherwise impair the variety, legibility or availability of a public record constitutes tampering with public records punishable under AS 11.56.815 - .820. Other disciplinary action may be taken up to and including dismissal.
Name of Firm GEO Reentry of Alaska, Inc.		
Signature of Authorized Representative <i>Derrick D. Schofield</i>	Date 12/26/2018 4:59 PM EST	
Typed or Printed Name of Authorized Representative Derrick D. Schofield		
Title Executive Vice President		
16. CONTRACTING AGENCY		Signature of Head Contracting Agency or Designee <i>[Signature]</i> Date 12/31/18
Department/Division Corrections, Division of Institution		
Signature of Project Director <i>[Signature]</i>	Date 12/31/18	
Typed or Printed Name of Project Director Dean Marshall		
Title Director of Institutions		
		Typed or Printed Name of Authorizing Official John Schauwecker Title Procurement Manager CPPB, C.P.M.

AMENDMENT TO PROFESSIONAL SERVICE CONTRACT FOR
ENTRY DEFINITIONS

1. Agency assigned contract number for tracking, reference, and billing.
2. Authority to Seek Professional Services (ASPS) number assigned by Department of Administration (DOA).
3. Optional renewal? Yes or no. Years remaining not including this renewal.
4. Financial coding assigned by the agency for billing purposes.
5. Encumbrance number assigned to this contract by the agency.
6. Amendment number. How many to date for this contract including this one?
7. Department.
8. Contractor's name and address.
9. Original period of performance, including previous amendments.
10. Amended period of performance of this document.
11. Total date not including this amendment.
12. Amount of this amendment.
13. **New total not to exceed including this amendment.**
14. This section must contain all material changes from the contract such as the new total not to exceed amount and the new period of performance. If no change is being made, write "same." This section also requests the number of years, months and days this contract is either increased or decreased by.
16. Contractor's name, signature, and address.
17. Your division project director's name and signature.

Cordova (Anc) 59 days from January 1 through February 28, 2019

Pricing 228 beds	Per Diem	Client Count	Cost at 228
Tier One (0-100)	\$120.00	100	\$708,000.00
Tier Two (100-160)	\$85.00	60	\$300,900.00
Tier Three (161-200)	\$25.00	40	\$59,000.00
Tier Four (201-228)	\$14.00	28	\$23,128.00
Total Funding		228	\$1,091,028.00

Midtown (Anc) 59 days

Pricing 32 beds	Per Diem	Client Count	Cost at 32
Tier One (0-12)	\$125.00	12	\$88,500.00
Tier Two (13-20)	\$90.00	8	\$42,480.00
Tier Three (21-26)	\$30.00	6	\$10,620.00
Tier Four (27-32)	\$15.65	6	\$5,540.10
Total Funding		32	\$147,140.10

Cordova + Midtown Total	\$1,238,168.10
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